

CITY PORTRAITS

WORLD CITIES SUMMIT MAYORS FORUM

Theme: Liveable and Sustainable Cities

1 July 2012 | Singapore

A Key Highlight of:



Organised by:





MAYORS FORUM SINGAPORE 2012

This booklet has been printed on 100gsm FSC paper.

Foreword by

Chairperson | World Cities Summit Mayors Forum



Welcome to Singapore and the World Cities Summit Mayors Forum 2012!

It is an often repeated fact that, more than half of the world's population now live in cities. Nearly two billion new urban residents are expected in the next 20 years, and over 90% of urban growth is occurring in developing countries. The speed and scale of this transformation is astonishing and deeply significant – more than ever, cities matter.

Even as cities are increasingly recognised to be critical engines of economic, environmental and social progress, we cannot escape the flipside to this picture. Cities are also a major source of greenhouse gas emissions, waste generation and water pollution. How do we develop new cities while minimising their adverse impacts on our common environment remains a key challenge for the human race.

Mayors and other city leaders stand at the frontlines of these challenges. The way we manage these impacts affect the well being of the city dwellers not just in the current but also future generations. We must seek ways to make our cities more liveable and sustainable.

Jointly organised by the Centre for Liveable Cities (CLC) and Urban Redevelopment Authority (URA), the World Cities Summit Mayors Forum is an exclusive, by-invitation-only platform for mayors and governors. Over the last few years, this annual event has established itself as a premier global arena for top city leaders to discuss city challenges, share best practices on urban solutions and form partnerships on innovative projects.

This year, we have taken the opportunity to create another platform for the sharing of best practices amongst the participating cities in the Forum. This book, entitled *City Portraits* puts together profiles of the city leaders and their cities' best practices. We thank each of them for their generous contributions. We hope you will like them.

Finally, over the course of the Forum and the World Cities Summit, leaders will have an excellent opportunity to learn from each other, experts and business leaders. I hope valuable partnerships will emerge. May I wish all of you an enjoyable stay in Singapore.

Yours Sincerely,
Mr Lee Yi Shyan

Minister of State
Ministry of National Development and Ministry of Trade and Industry, Singapore

Chairperson
World Cities Summit Mayors Forum

CITY LEADERS' PROFILES

Adelaide | Australia



The Right Honorable The Lord Mayor
Stephen Yarwood
Lord Mayor of Adelaide

Stephen is the City of Adelaide's youngest-ever Lord Mayor. A town planner with nearly 20 years' experience in state and local government, Stephen has dedicated his professional life to developing cities.

Stephen is working to make Adelaide a modern, vibrant and sustainable place to live, do business and enjoy life. He believes that an economy based on innovation, education, arts and culture will make Adelaide prosperous. He is also encouraging strong working relationships between all levels of government, as well as business and the general community.

Stephen has an MBA, as well as post-graduate qualifications in Regional and Urban Planning and Environmental Studies. He has also lectured in planning and management in several countries.

Population size:	22,767
Land area:	15.6 sq km
Population density:	1,461/sq km

Official website:	www.adelaidecitycouncil.com
Official email:	m.everitt@adelaidecitycouncil.com

Ahmedabad | India



His Excellency
Hasit Vora
Mayor of Ahmedabad

Hasit Vora has been very active in public life for more than two decades. He has been elected to the City Government of Ahmedabad for the last five terms. During his tenure as Municipal Councillor of Ahmedabad Municipal Corporation, he was Chairman of the Health Committee, Octroi Committee, Property Tax Committee, Roads & Building Committee, Ahmedabad Municipal Transport Service, as well as the Standing Committee. Hasit Vora led the Standing Committee of Ahmedabad as its Chairman from 2008 to 2010. He has been the Mayor of the City since Oct 2010.

Hasit Vora's inputs have been instrumental in developing a Bus Rapid Transit System, which is regarded as one of India's most efficient public transport systems. This initiative resulted in the Ahmedabad Municipal Corporation being awarded the International Award of the Sustainable Transport System in 2010 and the National Award for the Best Innovation Project in Urban Mobility through Technological Innovation in 2010.

Population size:	6 million
Land area:	466 sq km
Population density:	13950/sq km
Official website:	www.egovamc.com
Official email:	info@egovamc.com

Al Hasa | Saudi Arabia



His Excellency
Fahad Al Jubair
Mayor of Al Hasa

Fahad Al Jubair was born December 8, 1961, and has been Mayor of Al Hasa City, Saudi Arabia since 2004. He graduated with BSc. (Honours) from King Saud University(KSA) in 1982, majoring in civil engineering. He also holds a Diploma in Projects Management from Arizona University, United States, where he graduated in 1986.

He has around thirty years of work experience in the field of Civil Engineering, and has worked in several positions. He has been the Municipal Council President for eight years till the present. He is also the Vice President of the Gulf Road Engineering Society (GRES), a member of the National Traffic Engineering committee, and he was the chief of the National Traffic Engineering Division from 2000 to 2004. He is also a member of many other international societies, and has done many training programmes such as traffic engineering and safety in the United Kingdom, leadership principles and techniques in Seattle, USA, and many others.

Official website:

www.alhasa.gov.sa

Official email:

fjubair@alhasa.gov.sa

Al Qassim | Saudi Arabia



His Excellency
Ahmed Saleh Al Sultan
Mayor of Al Qassim

Ahmed Saleh Al Sultan has a Bachelor degree in the field of Applied Civil Engineering, with Honours from King Fahd University of Petroleum and Minerals in 1982, and holds a Master degree in Engineering and Construction Management from King Fahd University of Petroleum and Minerals in 1989. He published a range of research on the management of construction and was published in referred Journals.

In 1982, he completed a training programme in the applications of different branches of civil engineering with Chiyoda Japanese company for 7 months, and a training course at the department of water and sanitation of South California in the USA in 1994. He attended the International Visitor Program in the United States in 2008, and has completed a number of training courses in civil engineering and value engineering of specialized institutes.

He gradually advanced in governmental work from 1987. He took on the position of Maintenance and Operation Director in the Department of Water and Sanitation in Qassim in 1990. In 1992, he was assigned as a Director-General of the Projects in the same facility. In 1995, he became the Mayor of Buraydah Municipality till he was assigned to be the Mayor of Qassim region in 2003 to the present. In 2005, he was elected as the President of the Municipal Council in Qassim region for two years.

Population size:	550,000
Land area:	650 sq km
Population density:	770/sq km

Official website:	www.qassim.gov.sa/EN
Official email:	info@qassim.gov.sa

Ba Ria-Vung Tau Province | Vietnam



His Excellency
Tran Minh Sanh
Chairman of People's Committee of Ba Ria-Vung Tau Province

H.E. Tran Minh Sanh graduated in Economics from the General University in 1991 and then graduated in Politics from Provincial Political Institute in 1997. He graduated in Application and Analysis Economy from the Economic University in 1998.

From 1994 to 1999, he served as a Director of Agriculture and Forestry Department. He then took up the post of the Secretary of the Tan Thanh District Party Committee till 2000. He was elected the Vice Chairman of People's Committee of Ba Ria-Vung Tau province in 2000. He is currently the Chairman of People's Committee of Ba Ria-Vung Tau province.

Population size:	1.043 million
Land area:	1,989.05 sq km
Population density:	524/sq km
Official website:	www.baria-vungtau.gov.vn
Official email:	dungubt@gmail.com

Bangkok | Thailand



Dr Supachai Tantikom
Advisor to Governor of Bangkok

Dr Supachai Tantikom is an expert in engineering who graduated with a Doctoral Degree in Civil Engineering from the University of Alabama, USA. He has 20 years of experience in project management, building design, and construction supervision for various residential projects in Thailand. He is also a scholar in safety, environmental concerns and geotechnical engineering. He has been appointed an Advisor to the Governor of Bangkok on environment and civil engineering issues in the Bangkok Metropolitan Administration (BMA). He has also held the post of Water Irrigation and Flood Prevention Project Supervisor in Bangkok and its boundary areas.

Barcelona | Spain



His Excellency
Antoni Vives
Deputy Mayor of Barcelona

Antoni Vives i Tomàs was born in Barcelona in 1965. He has a degree in Business Science specialising in marketing and international trade and has developed most of his professional career in private companies.

He was General Secretary for the Government of the *Generalitat de Catalunya* (1999-2003), and subsequently Director of the Ramon Trias Fargas Foundation (2003-2007).

Currently he is a Deputy Mayor for Urban Habitat, a portfolio that includes the areas of urbanism, town planning, housing, infrastructure, environment, urban services and ICT. He is also Vice President of the Barcelona Metropolitan Area and Councillor for the City District of Les Corts.

He is Senior Advisor for the Prince of Asturias Professorship of Spanish Studies of the London School of Economics.

Population size:	1,617,000 (as of 2011)
Land area:	102 sq km
Population density:	16,000/sq km (as of 2011)
Official website:	www.bcn.cat/en/ihome.htm
Official email:	habitaturba@bcn.cat

Batam | Indonesia



His Excellency
H. Ahmad Dahlan
Mayor, Batam

Ahmad Dahlan is currently the Mayor of Batam since 2006, and also Vice Chairman of the Batam Free Trade Zone Council. Prior to this, he served in various positions at the Batam Industrial Development Authority. These appointments include Head of the Public Relations and Marketing Bureau, Chief of the Public Bureau and Chief of the Personnel Bureau. He also held the post of Head of Tourism and Transportation Services of Riau Island Province, Indonesia.

Mayor Ahmad Dahlan graduated from the Islamic Institute of Sunan Kalijaga Yogyakarta-Indonesia, the Institute of Business Law and Administration, Jakarta, and the Institute of National Defence and Security (Lemhanas), Jakarta.

Population size:	1.1 million
Land area:	108.265 sq km
Population density:	641/sq km (as of 2010)
Official website:	www.batamkota.go.id
Official email:	bappeda@batamkota.go.id

Bilbao | Spain



Her Excellency
Ibone Bengoetxea
Deputy Mayor of Bilbao

Mrs Bengoetxea is the Deputy Mayor, Councilor of Culture and Education and the Coordinator of Cultural Policies, Education and Leisure at Bilbao City Council. Between 2003 and 2007, she was the Circulation and Transport Councilor. In 2011, she was named President of EUDEL (Association of Basque Municipalities). She also had various professional responsibilities in the field of transport (railway and metro), such as customer service, marketing and communications. Part of her professional work has been in the field of social services and family psychology.

She is a psychologist and given the title of Professor of Solfège and Piano. She speaks four languages – Spanish, Basque, English and French.

Population size:	352,700
Land area:	40.65 sq km
Population density:	8.68/sq km
Official website:	www.bilbao.net
Official email:	mdelblanco@bilbaointernational.bilbao.net

Bogotá | Colombia



Dr Ricardo Bonilla González
*Finance Secretary of the District of Bogotá,
Colombia*

Dr Ricardo Bonilla González is currently the Finance Secretary of the District of Bogotá. He is a trained economist and has worked as a university professor, specializing in economics, employment and social security in Colombia. He has previously been a Professor at the Universidad Nacional, Universidad Externado, Universidad Pedagógica, and Universidad Cooperativa. He has also worked in multi-national companies at Escuela Empresarial Andina.

Dr Bonilla obtained a degree in Economics from the Universidad Nacional (Bogotá, Colombia). Subsequently, he obtained a Master's Degree in International Economics and was a Ph.D. candidate in Economics at Rennes I University (France).

He has published various books and several papers on employment, productivity and public policies.

Population size:	7.5 million
Land area:	330.000.000 sq km (urban)
Population density:	4,146/sq km
Official website:	www.bogota.gov.co
Official email:	rbonillag@shd.gov.co

Brisbane | Australia



Councillor
Angela Owen-Taylor

Deputy to the Lord Mayor on International Relations & Multicultural Affairs, Brisbane City Council; Deputy Chairman of the Finance, Economic Development & Administration; Deputy Chairman of Council; Deputy to the Lord Mayor on City Hall Restoration

Councillor Angela Owen-Taylor was elected as the inaugural Councillor for the Parkinson Ward in 2008 and re-elected in April 2012. A long time community advocate, Councillor Angela Owen-Taylor has lived in the local community she represents for almost 30 years. Professionally, Councillor Angela Owen-Taylor is a Certified Practicing Accountant and has worked at all levels of Government as well as in the corporate sector. Her roles have encompassed senior management and Financial Controller positions, ministerial and political advisory, as well as lecturing in universities in the Masters of Business and Masters of Professional Accounting programmes.

Councillor Angela Owen-Taylor actively supports many multicultural groups across the City of Brisbane and enthusiastically promotes economic prospects through Brisbane’s Sister City agreements and international opportunities.

Population size:	1,079,392
Land area:	1,340.3 sq km
Population density:	805/sq km
Official website:	www.brisbane.qld.gov.au
Official email:	internationalrelations@brisbane.qld.gov.au

Buenos Aires | Argentina



His Excellency
Mauricio Macri
Mayor of Buenos Aires

Born in Buenos Aires, Mauricio Macri received his degree in Civil Engineering from the Catholic University of Argentina. He furthered his education in Economy and Finance, both in Argentina and abroad.

Mayor Macri made his political debut in 2001, when he founded the Fundación Creer y Crecer (Believe and Grow Foundation), which is a public policy think-tank. In 2003, he founded the Compromiso para el Cambio (Commitment to Change) party. He also served in the Argentine Chamber of Deputies from 2005 to 2007. In 2007, Mayor Macri ran successfully for Mayor of the City of Buenos Aires. He won decisively with 61% of the votes. He was re-elected as Mayor of the City of Buenos Aires in 2011 with over 64% of the votes.

Mayor Macri is married with four children.

Population size:	2.891 million
Land area:	202 sq km
Population density:	14.9/sq km

Official website:	www.buenosaires.gob.ar
Official email:	mlugani@buenosaires.gob.ar

Busan | Korea



His Excellency
Baek Un-hyeon
*Vice Mayor for Political Affairs of Busan
Metropolitan City*

Mr. Baek Un-hyeon is currently the Vice Mayor for Political Affairs of Busan Metropolitan City, after serving as the Vice Chairman of the Anti-Corruption & Civil Rights Commission in 2011.

He held the positions of Assistant Minister, Director General and Deputy Chief at the Ministry of Public Administration and Security (MOPAS) of the Republic of Korea from 2007 to 2009. Previously, he held numerous positions at the Busan Metropolitan City, including Assistant Mayor, Secretary General of the Busan Metropolitan Council Secretariat, Director General of the Administration and Management Bureau and Director-General of the Planning Bureau and Spokesperson.

Mr. Baek holds a Ph.D and M.A. in Public Administration and a B.A. in Business Administration. He was awarded the Order of Service Merit (Red Stripes) in 1995.

Population size:	3,586,079 (as of 31 Dec 2011)
Land area:	768.41 sq km
Population density:	4,667/ sq km

Official website:	www.busan.go.kr
Official email:	bsmayor@Korea.kr

Cape Town | South Africa



Alderman

Dirk Smit

Speaker of the Council of the City of Cape Town

Alderman Smit is qualified in industrial engineering. He also studied Political Science and, via the University of South Africa (UNISA), Local Government and Administration. His political career commenced with the National Party as Youth Leader and then as National Party Leader in the Regional Province. He went on to become a Member of the Provincial Parliament of Gauteng where he also served as the Chairperson of a Standing Committee. He later became the Leader of City Councillors. During his term as Councillor he was elected as Deputy Mayor and then as Mayor of the City of Alberton. He served his community as the Chairperson on School Boards, Chairperson of the Child and Family Care Association, Chairperson of the ACVV, Chairperson of the Afrikaanse Sakekamer (Chamber of Commerce) and the Chairperson of the Central Sports Committee in Alberton. He was awarded Aldermanship in recognition of his community service to the people of Alberton. Upon relocating to Cape Town, he became a Council member, serving as a Proportional Councillor. He was then elected as Speaker of the City of Cape Town and is now serving his sixth year. As the Speaker, he is the Chairperson of the Council and he is also Chairperson of the Appeals Authority of Council. He is currently the Chairperson of the SALGA Speakers' Forum.

Population size: 3.82 million (estimated as of 2011)

Land area: 2,461 sq km

Population density: For the city as a whole 39 persons/hectare (based on developed land area). However the population density varies between 100–150 persons/hectare in informal settlement areas; and between 4–12 persons per hectare in formal affluent areas .

Official website: www.capetown.gov.za

Official email: external.relations@capetown.gov.za

Central District | Singapore



His Excellency
Sam Tan Chin Siong
Mayor, Central District

Sam Tan was appointed as Mayor of Central Singapore District in May 2011. He is also a Member of Parliament for Radin Mas Single Member Constituency (SMC). Concurrently, Sam holds government portfolios as Senior Parliamentary Secretary in two Ministries – Community Development, Youth & Sports, and Foreign Affairs.

Sam is a champion for the needs of the elderly and low-income residents, whom he interacts with regularly in Radin Mas and other estates in Central Singapore District. His key priority as Mayor is to ensure the vulnerable do not fall through the cracks, and are integrated into the larger community. This starts with a commitment to warm, timely and flexible service for the needy residents who approach the Community Development Council for assistance.

Sam graduated from the National University of Singapore in 1983, majoring in Political Science. He is married with three children.

Population size:	5,076,700 (2010 Census)
Land area:	710 sq km
Population density:	7,150.28/sq km
Official website:	www.centralsingaporecdc.org.sg
Contact email:	feedback@centralsingapore.org.sg

Champasak Province | Laos



His Excellency
Bounthong Divixay
Vice-Governor of Champasak Province

Dr. Bounthong Divixay was born in Nongbouangai village, Pathumphone district, Champasak province on 5 July 1954. He studied politics at the University of Hanoi in Vietnam from 1986 to 1990.

After he completed his studies, he started his illustrious career in public administration. He was based mainly at the Pakse district, which is the capital of the Champasak province. He undertook further studies to achieve his Masters and later on, his PH.D at the Ho Chi Minh National Political Academy in Vietnam from 1995 to 2001.

In 2005, he was appointed as the District Governor of Pakse. For the period of 2005 to 2010, he was assigned to be the Director-General of the Department of Energy and Mines of Champasak province. In 2010, he was appointed as the Vice Governor of Champasak province.

Population size:	642,651
Land area:	15,350 sq km
Population density:	42/sq km

Changzhi | China



Her Excellency
Wang Wei Qing
Vice Mayor of Changzhi

Wang Weiqing was born in November 1963 in Pingyao County, Shanxi Province, China. She has studied in Taiyuan Technology University, Tianjin Finance & Economics Institute and Changjiang Commerce Institute. She obtained a Bachelor of Science Degree, Master of Economics as well as a Master of Business Administration Degree. She is now working as the Executive Vice Mayor of Changzhi Municipal People’s Government.

Population size:	3,300,000
Land area:	13,896 sq km
Population density:	237/sq km
Official website:	www.changzhi.gov.cn
Official email:	liveablecz@126.com

Chennai | India



His Excellency
Saidai S Duraisamy
Worshipful Mayor of Chennai

Mr. Saidai Duraisamy emerged victorious as the Mayor of the expanded Chennai City and is the first candidate of All India Anna Dravida Munnatra Kazhagam party to win the Mayoral election. He is the founder and Chairman of the Manithaneyam, a free coaching centre for the top Civil Services like IAS (Indian Administrative Service) & IPS (Indian Police Service). It provides free coaching for UPSC (Union Public Service Commission of India), TNPSC (Tamilnadu Public Service Commission) Group-I and Group-II examinations and is credited with helping more 1,300 candidates get into these services. He was elected to the Tamil Nadu Legislative Assembly in 1984 from Saidapet constituency. He became Mayor of the city of Chennai in Oct 2011.

He runs a free marriage hall for poor people, performing their family weddings and other important functions without any fee. Since 1985, Mr Saidai Duraisamy has given prime importance to people welfare activities. He has established a free photo copying machine and typewriter for the people's use. In 2005, Chennai city experienced torrential rains and floods. Cash and essential provisions were distributed to over 108,424 families. A canteen is being run at Saidapet, to provide food items at very low cost to help the poor people. The Trust also provides 15 freezer boxes and a vehicle free of charge to them for funeral processions. A monthly stipend is given to 750 leprosy patients, disabled people and street dwellers.

Population size:	6.7 million
Land area:	426 sq km
Population density:	15,728 / sq km

Official website:	chennaicorporation.gov.in
Official email:	mayor@chennaicorporation.gov.in

Chiang Mai Province | Thailand

His Excellency

Rittipong Taechapun

Vice-Governor of Chiang Mai Province

Mr Rittipong Tachapunt is the Vice-Governor of Chiang Mai Province. Prior to this, he served in various governmental positions, including: Chief of the Governor’s Office in Lamphun and Chiang Mai Province; Chief of Provincial Plan and Policy Analyst in Nan, Lamphun and Chiang Mai Governor’s Office as well as Assistant District Director in Chiang Mai Districts. Throughout his career, he has attended various seminars, such as the US Political System Programme and the Japan Local Government Programme. Mr Tachapunt holds a Bachelor of Arts in Political Science from Ramkhamhaeng University, Bangkok and a Master of Public Administration from the National Institute of Development Administration, Bangkok.

Population size:	1.6 million
Land area:	20,107 sq km
Population Density:	80/sq km

Cincinnati | USA



The Honorable
Mark L. Mallory
Mayor of Cincinnati

Mayor Mark Mallory was sworn in as the 68th Mayor of Cincinnati on December 1, 2005 and was re-elected in 2009. His election marked a new era for City Hall as the first two-term Mayor under the City's new Stronger-Mayor system, the first directly-elected black Mayor, and the first Mayor in over 70 years who did not come from City Council.

Mayor Mallory has championed the renaissance that is taking place throughout Cincinnati. His vision of a modern city that competes nationally and internationally for businesses, investment, and residents is rallying the community to produce major change. Mayor Mallory's leadership has pushed Cincinnati to pursue bold projects to transform the city and creative strategies to tackle large challenges.

Population size:	300,000
Land area:	80 sq miles / 206 sq km
Population density:	3,880/sq mile
Official website:	www.cincinnati-oh.gov
Official email:	mayor.mallory@cincinnati-oh.gov

Copenhagen | Denmark



Her Excellency
Pia Allerslev
*Mayor of Culture and Leisure, City of
Copenhagen*

Mrs Pia Allerslev is the Mayor of Culture and Leisure in the City of Copenhagen. She was elected to the City Council in 2001 and was appointed as the Mayor of Culture and Leisure in 2008. She believes that culture and leisure are vital parts of the city planning process and that these elements should be a part of the long-term planning process as well. Prior to politics, she worked within the field of education as a teacher as well as a consultant.

Population size:	549,050
Land area:	74.4 sq km
Population density:	7,380/sq km

Official website:	www.kk.dk/English
Official email:	international@okf.kk.dk

Da Nang | Vietnam



His Excellency
Van Huu Chien
Chairman of Da Nang, Vietnam

Hon. Mr. Van Huu Chien was elected as Chairman of Da Nang People's Committee in October 2011. He graduated from the College of Civil Engineering, University of Moscow, Russia. He served as Director of Da Nang Department of Transport and Public Works (1999–2004) and Vice Chairman of Da Nang People's Committee (2004–2011). He is currently the Chairman of Da Nang People's Committee and hopes to develop Da Nang into a city that has a human-oriented urban environment, a clean natural environment, and a developed knowledge-based economy and cultural life.

Population size: 887,070 (2009)

Land area: 1,255.53 sq km

Population density: 906.7/sq km

Official website: www.danang.gov.vn

Official email: international.danang@gmail.com

Davao City | Philippines



Her Excellency
Sara Duterte
Mayor of Davao City

A lawyer by profession, Mayor Inday Sara, as what most fondly call her, is a product of the San Sebastian College – Recoletos, Manila. She is Davao City's first woman vice mayor and the first woman city mayor.

Prior to her election as the City Mayor of Davao, Mayor Inday Sara was already a Vice Mayor and a position from the Supreme Court in Manila as Attorney IV, as a legal counsel for a number of private institutions and has also worked as a legal researcher.

Population size:	1,449,296 (NSO 2010 Actual Census)
Land area:	244,000 hectares
Population density:	594/sq km

Dehiwala-Mt Lavinia | Sri Lanka



His Worship
Dhanasiri Amarathunga
*Mayor of Dehiwala-Mt Lavinia Municipal
Council*

His Worship Dhanasiri Amarathunga is the current Mayor of Dehiwala – Mt. Lavinia Municipal Council and has an MBA from the California State University, USA.

He is an elected member of the Dehiwala Municipal Council (DMMC). He was first elected to the DMMC as a Municipal Councillor in 1997. Thereafter, in 2002 he was re-elected polling the highest number of preferential votes from among 35 candidates from the United National Party (UNP). He was appointed the Mayor and served until 2006. He was the youngest to be elected a Mayor. In the election held in 2006 he was once again re-elected with the second highest preferential votes, was appointed as Deputy Mayor.

He later joined the Sri Lanka Freedom Party (SLFP) under the leadership of His Excellency President Mahinda Rajapakse. He was appointed the Chief SLFP organiser for the Electoral District of Dehiwala in 2009.

In the local government elections held in August 2011, Mr. Dhanasiri Amarathunga was elected the Mayor for the second time.

Population size:	200,000
Land area:	21 sq km
Population density:	9523.8/sq km

Official email:	hassen7861@gmail.com
------------------------	--

Dezhou City | China



His Excellency
Shi Hai Tao
Vice-Mayor of Dezhou City

Mr Shi is currently the Vice Mayor of Dezhou city in charge of urban planning and development.

Prior to his current post, Mr Shi was the Vice Director of Fudan University's Urban Planning and Construction Institute. Before this, he was the Director of the Technology Centre of Urban Planning Bureau of Haikou Municipal Government.

Mr Shi obtained his PhD. in Urban Planning from Tongji University in Shanghai, and his Masters degree in Construction Studies from the Central China Science and Technology University in Wuhan.

Population size:	5.86 million
Land area:	10,356 sq km
Population density:	566/sq km

Official website:	http://www.dezhou.gov.cn/
Official email:	sht606@yahoo.com.cn

Distrito Federal | Brazil



His Excellency

José Walter Vazquez Filho

Secretary of Transports for Distrito Federal

José Walter Vazquez, state secretary of transportation for Distrito Federal, possesses a degree in Economics from the Federal University of Rio Grande do Sul along with a specialization in Public Policy from the World Bank. He also obtained a Masters in Economic Development from the University of Brasília. Professionally, he has held many key appointments, some of which include being State Minister for the Ministry of Public Administration in 1998, State Secretary of Public Administration from 1999 to 2001, the president of Companhia Energetica de Goias (CELG) from 2001 to 2003, Executive Secretary of the Managing Council of Public-Private Office of the Governor of the Federal District from 2004 to 2007 and the Director of Business Management of Porto Bello Construction Company from 2007 to 2010. As a scholar, he held professorships in various universities, for instance serving as Professor of Labour Economics at the Catholic University of Brasília (1988–1991).

Population size:	2,562,963
Land area:	5,801.937 sq km
Population density:	441.74 / sq km
Official website:	www.brasilia.df.gov.br

Dubuque | USA



The Honourable
Roy D. Buol
Mayor of Dubuque

Roy D. Buol was first elected Mayor of Dubuque, Iowa, USA in November 2005 and was re-elected in November 2009. He previously served as Dubuque's Second Ward Representative on the City Council from 1995–2005. Mayor Buol is a Dubuque native and 30-year retired employee of John Deere Dubuque Works. Since 2002, he has been Director of the Landscaping & Grounds Department at the University of Dubuque.

Mayor Buol holds a Bachelor of Business Administration degree with a double-major in Business and Marketing from the University of Dubuque, where he also completed graduate coursework toward a Master of Arts in Communication.

Population size:	57,637
Land area:	78.7 sq km
Population density:	732.5/sq km

Official website:	www.cityofdubuque.org
Official email:	publicinfo@cityofdubuque.org

Fujin | China



His Excellency

Zhou Hong

Party Secretary of the Fujin City CPC

Mr Zhou Hong was born on March 1964 in Fuyuan County, Heilongjiang Province. He graduated in 1984 from the School of Physics in Jiamusi College, and holds an Executive MBA from the Chinese People's University.

He has worked in various capacities: as a teacher and school secretary in Fuyuan County's No. 1 High School, journalist and secretary in the Broadcasting Bureau of Tongjiang City, Deputy Section Chief and Research Officer in the Tongjiang City CPC's Research Department, Deputy Bureau Chief of the Industrial and Commerce Bureau of Tongjiang City, Party Secretary and Bureau Chief of Television Broadcasting Bureau of Tongjiang City, Director of the Office of the Tongjiang City CPC, Deputy Secretary of the Discipline and Inspection Commission of the Tongjiang City CPC, Deputy Party Secretary of Tangyuan County CPC and Secretary of the Discipline and Inspection Commission, Party Secretary of Renbu County of the Tibet Autonomous Region, Deputy Party Secretary of Fujin City CPC and Mayor of Fujin City. Mr Zhou Hong is the current Party Secretary of the Fujin City Communist Party Committee (CPC). He is a representative of the 11th Communist Party Congress of Heilongjiang Province, a representative of 12th Communist Party Congress of Jiamusi City, and is a member of the Jiamusi City CPC. He has been awarded various honours by the country, including the National Science and Technology Progress award for individual achievement and the City Award for Advancing Technology in the Agriculture Sector. He has for many consecutive years, been awarded top marks in yearly evaluations of the city's government leaders.

Population size:	450,000
Land area:	8,227 sq km
Population density:	54.68 / sq km

Fujin | China



His Excellency
Guo Guangfu
Mayor of Fujin City

Mr Guo Guangfu was born in Feb 1970 in Fujin City, Heilongjiang Province. He joined the Chinese Government Service in Aug 1989, and later joined the Chinese Communist Party in Aug 1992.

He is a research fellow of the School of Economics & Management at the Heilongjiang Province Party School. He also holds a Masters in Rural and Regional Development from the Northeast Forestry University.

Mr Guo Guangfu currently holds the position of Deputy Secretary of Fujin City CPC, and Mayor of Fujin City.

Population size:	450,000
Land area:	8,227 sq km
Population density:	54.68 / sq km

Guangzhou | China



Dr Liu Baochun

*Director-General of Foreign Affairs Office,
Guangzhou Municipal People's Government*

Dr Liu Baochun was born in Suining County, Jiangsu Province, China in December 1962. He now serves as the Director General of Foreign Affairs Office, Guangzhou Municipal People's Government, since August 2011.

He started his career as an English language teacher in 1980 at Longji Middle School in his hometown. He joined the Guangzhou Foreign Affairs Office in 1991 and became the Deputy Director General in 2002. He had been elected as a deputy to the 12th and 13th People's Congress of Guangzhou.

Dr Liu received his PhD of Natural Science in Environmental Science at the Graduate School of China Academy of Sciences (CAS) in 2012. He received an MSc Degree in Economics at the London School of Economics and Political Science (LSE) in 1995, and a Master's Degree in Linguistics at South China University of Technology in 1991.

Population size:	16 million
Land area:	7,434.4 sq km
Population density:	2,152/sq km

Hanoi | Vietnam



His Excellency

Nguyen The Thao

Chairman of the Hanoi People's Committee

Mr. Nguyen The Thao was born on March 21, 1952 in Nhan Hoa commune, Que Vo district, Bac Ninh province. In 1970, he successfully completed his studies in Architecture and went on to attain a PhD in Economics in Poland.

When he returned to his home country in 1977, he started his career as an architect at The Construction company N05. After seven years of hard work, he was appointed as Director of the Department of Construction of Bac Ninh province. In December 1994, Mr. Nguyen The Thao was elected to the post of Vice Chairman of the People's Committee of Bac Ninh province. After that, he joined the Party Committee and became a member of the Permanent Committee. In 1999 he was nominated for Deputy Secretary of the Party Committee and Chairman of the People's Committee of Bac Ninh province.

In April 2001, he became a member of the Central Committee of Communist Party of Vietnam, ninth tenure, and Deputy to the 11th and 12th National Assemblies and Head of the National Assembly Deputy Delegation of Bac Ninh province. In August 2007, Mr. Nguyen The Thao became Secretary of the Party Committee and President of the People's Council of Bac Ninh province. With over 30 years experience on working in governmental agencies, at the 10th session of the Hanoi People's Council, eighth tenure, he was elected as Deputy Secretary of the Party Committee and Chairman of the Hanoi People's Committee.

Hobart | Australia



The Right Honourable The Lord Mayor
Alderman Damon Thomas
Lord Mayor of Hobart

Lord Mayor, Alderman Damon Thomas was elected to the Hobart City Council in 2009 and has held the position of Lord Mayor since October 2011.

Damon Thomas is a qualified lawyer with an extensive professional background that has encompassed significant public and private sector senior executive, director and statutory roles. His achievements include appointments as Tasmanian Crown Solicitor, State Ombudsman and Health Complaints Commissioner and Chief Executive Officer of the Tasmanian Chamber of Commerce and Industry.

As Lord Mayor he holds a number of positions including Chairman of the Southern Tasmanian Councils' Authority, Member of the Council of Australian Capital City Lord Mayors, as well as voluntary Board positions including Chairman of the Salvation Army Development Council, Board member of the Salvation Army Advisory Board and Deputy President of Hobart Meals on Wheels.

Population size:	50, 000
Land area:	77 sq km
Population density:	649.4/sq km
Official website:	www.hobartcity.com.au
Official email:	hcc@hobartcity.com.au

Ho Chi Minh City | Vietnam



His Excellency
Nguyen Huu Tin
*Vice Chairman of Ho Chi Minh City People's
Committee*

Mr Nguyen Huu Tin is the Vice Chairman (Vice Governor) of Ho Chi Minh City's People's Committee. He was appointed as the Vice Chairman from 2004 to 2008 and was re-elected in August 2011.

He served in Department of Planning and Investment as Director General from 2001 to 2004 and Deputy Director from 1997 to 2001.

He is now in charge of urban planning and management. He is working to make Ho Chi Minh City a vibrant, liveable and sustainable city in Southeast Asia. He has a special interest in international cooperation to deal with the city challenges such as climate change, flooding and environmental pollution.

Mr Nguyen Huu Tin holds a Bachelor's degree in Physics and a Master's degree in Development Economics.

Population size:	7,382,287 (as of 2010)
Land area:	2,095 sq km
Population density:	3,400/sq km
Official website:	www.hochiminhcity.gov.vn/default.htm
Official email:	ubnd@tphcm.gov.vn

Jakarta | Indonesia



His Excellency
Prof Sutanto Soehodho
Deputy-Governor of Jakarta

Prof. Dr. Ir. Sutanto Soehodho believes in hard work and self-integrity. To him, challenges are not to be viewed as a burden, but a milestone of success, and difficulties are actually means to shape someone into a better person.

He has been through positions such as CEO of a toll road company, Director of a cement industry, Vice Rector of the University of Indonesia, and finally, the Deputy Governor of Jakarta.

As Deputy Governor, he envisions Jakarta as a modern service city which can compete with other developed cities. Emphasis on the development of transport systems is a must since it is the backbone of Jakarta economy as a service city. Priority to smooth transportation of humans and goods should be the comparative advantage of Jakarta in the future.

He received his BA Degree in Civil Engineering from University of Indonesia, and both his Master Degree and Doctorate Degree in Civil Engineering from University of Tokyo.

Population size:	10,187,595
Land area:	15,342 sq km
Population density:	662.33/sq km
Official website:	www.jakarta.go.id
Official email:	dki@jakarta.go.id

Jilin City | China



His Excellency
Wang Zhihou
Vice-Mayor of Jilin City

Mr.Wang Zhihou was born in November 1963 and has attained a Masters degree. He had been the Vice-Secretary-in-General and then the Secretary-in-General of the Jilin City Yang League, the Deputy Party Secretary of Panshi city (county level), the Deputy Party Secretary of Jiaohe city (county level), Mayor of Jiaohe City (county level), and the Party Secretary of Jiaohe City. Now, he is the Vice Mayor of Jilin Municipal Government and is in charge of the Jilin project.

Population size:	4.51 million
Land area:	27,120 sq km
Population density:	166.3/sq km
Official website:	www.jlcity.gov.cn , www.jl.gov.cn
Official email:	jianhuali007@163.com

Kuching North | Malaysia



Datuk Haji Abang
Abdul Wahap Bin Haji Abang Julai
Mayor of Kuching North

Datuk Haji Abang Abdul Wahap Bin Haji Abang Julai is the sixth mayor of Kuching North City Commission and was conferred the position on Aug 1, 2011.

He received his education at Haji Bolhassan Primary School before continuing his secondary education at St Thomas Secondary School, Kuching. Upon completion of his secondary school education, he worked as a teacher before becoming a Probationary Police Inspector in 1970. His last post with the police was as Director of Narcotics Crime Investigation Department (NCID) at Bukit Aman Police HQ, Kuala Lumpur, and he retired in 2007. Abdul Wahap served as State Deputy Police Commissioner of Sarawak from 2002 until 2005.

In 2007, he was awarded the ‘Panglima Gagah Pasukan Police’ (PGPP), the highest award in Malaysian Police Force and ‘Panglima Jasa Negara’ (PJN) which carries the title “Datuk” by His Majesty Yang Di Pertuan Agong, King of Malaysia.

Abdul Wahap received his Advanced Diploma in Police Science at Universiti Kebangsaan Malaysia (UKM) in 1989, and Bachelor of Law (LLB) (Honours) from Universiti Islam Antarabangsa (UIA) in 1994.

Population size:	200,300
Land area:	369.48 sq km
Population density:	542.11/sq km
Official website:	www.dbku.sarawak.gov.my
Official email:	qrc@dbku.gov.my

Luang Prabang Province | Laos



His Excellency
Khamkhan Chanthavisouk
Vice Governor of Luang Prabang Province

Mr. Khamkhan Chanthavisouk is a local governmental authority of Luang Prabang province, Laos. He has held the Vice Governor position since 2009, taking charge of economic sectors including banks, planning and investment, finance, public work and transportation. Apart from economic sectors, he is also in charge of Political Grassroots building and inclusive Rural Development. These were created with the objectives of initiating and supporting projects such as rural development and poverty eradication. The projects aim to promote internal and external investment for rural development and poverty eradication. Mr Khamkhan Chanthavisouk was appointed as Mayor of Luang Prabang city from 2004–2006, and Mayor of Nan District from 1990– 1997.

Population size:	430, 000
Land area:	17,917 sq km
Population density:	24/sq km

Makassar | Indonesia



His Excellency
Ilham Arief Sirajuddin
Mayor of Makassar

Ilham Arief Sirajuddin is the current mayor of Makassar City in Indonesia and the Commissioner of PT. Mustika Pratama Persada. He was previously the Member of Local Legislative of South Sulawesi from 1999 to 2004 and the President of PT. Mustika Pratama Persada from 1992 to 1999. He is currently the Chairman of PD. KBPPP of South Sulawesi and the Chairman of DPD Democrat Party.

He obtained his Bachelor's Degree from the S1 Hasanuddin University of Makassar and subsequently his Master's Degree from the S2 Indonesian Moslem University of Makassar.

Population size:	1,340,374
Land area:	175.77 sq km
Population density:	7,265.77/sq km

Official website:	http://www.makassarkota.go.id
Official email:	walikota@makassarkota.go.id

Malmö | Sweden



His Excellency
Ilmar Reepalu
Mayor of Malmö

Ilmar Reepalu was born in 1943 in Estonia. He holds a Master of Science in Civil Engineering and Architecture from Chalmers University and a Supplementary Degree in Architecture from the Royal University College of Fine Arts. From 1970–1985 he worked as an architect in Gothenburg specialising in sustainable city planning. From 1985–1994 he was Vice Mayor of Malmö. Since 1994 he is Chairman of the City Executive Board and Lord Mayor. From 1999–2007 he was President of the Swedish Association of Local Authorities and Regions, and since 2007 he is its Vice President. He also is a member of the Policy Committee of the Council for European Municipalities and Regions (CEMR) since 2001. He is a member of the EU Committee of Regions since 2007 and the chairman of its Commission for Climate, Environment and Energy (ENVE).

Population size: 305,000
Land area: 154 sq km
Population sensity: 1,950/sq km

Official website: <http://malmo.se/sustainablecity>
Official email: malmostad@malmo.se

Mbombela | South Africa



Her Excellency
Cathrine Dlamini
*Executive Mayor of Mbombela Local
Municipality*

Executive Mayor of Mbombela Local Municipality Cathrine Dlamini's experiences have taught her that discipline, commitment and hard work inevitably create success. From a poverty-stricken family, she started work at the age of 13 and despite being the breadwinner, put herself through university, achieving a BA in social studies at the University of the Western Cape, and subsequently a Masters on project management. Her first experience in monitoring and evaluation of Government projects and programmes was with the Department of Health from 1994-1997, honing exceptional people skills in dealing with HIV/AIDs issues. These skills were further refined from 1997 when she was responsible for civil society coordination and participation in Government projects and programmes and had to iron out contentious relationships between traditional leaders and councillors, successfully developing a framework which identified relative roles and responsibilities. An important step came when she was assigned to work with the South African Police Service developing a provincial crime prevention framework. Previously an activist, she began to see and understand "the other side" for the first time, and this has given her a remarkable ability to empathise. The greatest challenge came in 2003 when she was appointed as senior manager of monitoring and evaluation, ensuring alignment between programmes and targets. With her grim determination, complete honesty and integrity, change came soon. Dlamini had a brief stint as mayor of greater Malelane from 1995-1996. Her election as mayor of challenging Mbombela Municipality came in 2011. She has since successfully built a strong team around her and is intensely aware of and grateful for the support provided by all stakeholders. Her visions and ambitions are not small. She has the leadership ability and the energy to do it. Her dreams are all concentrated around the people she serves.

Metropolitan Manila | Philippines



His Excellency
Atty. Francis N. Tolentino
*Chairman of Metropolitan Manila
Development Authority (MMDA)*

Atty. Francis N. Tolentino is the chairman of the Metropolitan Manila Development Authority. He previously served as Mayor of Tagaytay City for three consecutive terms from 1995–2004. He is a doctoral degree candidate at the Tulane University Law School in New Orleans. He obtained his Master of Laws, specializing in Public International Law, from the University of London. Chairman Tolentino passed the 1984 Philippine Bar Exams and the 1991 New York State Bar Exams. He holds the rank of a Full Colonel of the Philippine Army Reserve.

Population size:	11,855,975 (2010 census)
Land area:	636 sq km
Population Density:	18,641/sq km

Montreux | Switzerland



His Excellency
Laurent Wehrli
Mayor of Montreux

Since 2010, Laurent Wehrli has been the Mayor of Montreux (Switzerland), after 10 years as Councilman of the city.

He is also Vice-president of the Parliament of the Canton of Vaud, Vice-president of the Tourism Board of the Canton de Vaud, President of the SwissFire Association, President of Pro Familia, the Swiss organization for the families.

He holds a Bachelor and Master of Arts degree from the University of Lausanne, and has been awarded the White House Prize for his historical research on international diplomatic relations.

Laurent Wehrli was born in 1965. He is married and the father of five children.

Population size:	25,000
Land area:	33.37 sq km
Population Density:	736.6/sq km

Moscow | Russia



His Excellency
Andrei Sharonov
Deputy Mayor of Moscow

Andrei Sharanov has been the Deputy Mayor of Moscow for Economic Policy since 2010, in charge of budgeting, industrial and city business development, as well as competition and public procurement policy, trade and services. He is also the head of a regional tariff regulator.

Prior to his appointment as Deputy Mayor, he was Managing Director and Chairman of the Board of Directors of Troika Dialog, private investment company (2007–2010); Deputy Minister, State Secretary and First Deputy Minister of the Ministry of Economic Development of the Russian Federation (1997–2007); First Minister of Youth Affairs (1991–1996); Member of the Soviet Parliament, Congress of People's deputies of the USSR (1989–1991). He was also a member of the board of several Russian companies, including Russian Railways and Sheremetyevo International Airport, amongst others.

Andrei Sharonov was awarded an “Aristos” prize in the “Independent Director” category in 2009, and was named “Director of the Year” in the same category.

He graduated as an engineer from Ufa State Aviation Technical University and as a lawyer from Russian Academy of Public Administration under the President of the Russian Federation (RAPA). He also holds a PhD in Social Studies.

Population size:	11.6 million (as of 1 Jan 2012)
Land area:	1,091 sq km
Population density:	10,660/sq km
Official website:	www.mos.ru

Mumbai | India



His Excellency
Sunil Waman Prabhu
Mayor of Mumbai

Mr Sunil Waman Prabhu's was born in 1969. His political career started in 1997, where he was elected as a Municipal Councillor for Ward no. 122, winning for the first time in the Municipal General Election. He was a member of the Works Committee (Suburbs) from 1997–1999; member of the Improvements Committee from 1998–2005; Chairman of P/South Ward Committee from 2000–2005; Whip, Shivsena Party from 2002–2004; Chairman of Standing Committee from 2005–2006; Member of Standing Committee from 2006–March 2012.

From 2005–March 2012, he has been Leader of the House; Member, Tree Authority; Member, Mayor's Fund Committee; Convenor, Shivsena Beed District (S.E.O.); founder of Matoshree Computer Training Centre, Goregaon, amongst other positions. He is currently the Mayor of Mumbai.

Muntinlupa | Philippines



Honourable Mayor
Aldrin L. San Pedro
Mayor of Muntinlupa

An advocate of good governance through participatory, equitable, transparent and effective leadership, Mayor San Pedro, ensures that his constituents' needs are responded to. His leadership takes into account the most vulnerable in society

Mayor San Pedro has undertaken remarkable programs and projects that directly benefit the people of Muntinlupa. The “Libreng Tubig” Program has ensured that Muntinlupa residents, regardless of their socio-economic status, have clean and potable water. Another milestone is his Anti-Plastic Ordinance, implemented despite strong resistance from business groups. He also strongly believes in the value of discipline in promoting development, for it ensures a peaceful community and highly-disciplined work force.

Mayor San Pedro was the youngest city councilor in the country and has received numerous awards, including the prestigious Father Neri Satur Award for Environmental Heroism.

Population size: 459,941 (as of 2010)

Land area: 46.7 sq km

Population density: 9,848 / sq km

Official website: www.muntinlupacity.gov.ph

Official email: aldrin.sanpedro@muntinlupacity.gov.ph

Nasarawa State | Nigeria



His Excellency
Tanko Al-Makura
Governor of Nasarawa

Alhaji Umaru Tanko Al-Makura, was born in Lafia, Nasarawa State in 1955. He graduated from the famous Ahmadu Bello University, Zaria in 1978 with a Bachelor of Education Degree specializing in Social studies.

After his graduation, he formed Al-makura Nigeria Limited, a civil and building engineering company which in addition imported, sold and serviced agricultural and industrial machinery.

In 1980, two years after he ventured into politics, Al-Makura emerged as the Youth Leader of the then National Party of Nigeria (NPN) in the former Plateau State, today's Plateau and Nasarawa State.

Prior to his election as governor in April, 2010, Alhaji Umaru Tanko Al-Makura was actively involved in the real estate business in both Nigeria and the United States. He owns properties in Abuja, Lagos, Kano and Washington DC, including the prestigious Ta'al Lake Resort, Abuja, Ta'al Conference Hotel, Lafia.

Population size:	2,040,097
Land area:	27,117 sq km
Population density:	75/sq km

Official website:	www.nasarawastate.com.ng
Official email:	info@nasarawastate.com.ng

Nasinu | Fiji



His Excellency

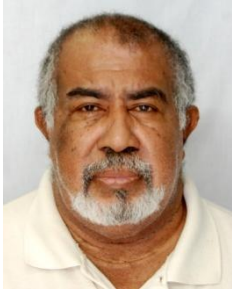
Mosese Kama

*Mayor / Special Administrator of Nasinu
Town Council*

Mosese Kama has worked in the government sector since 1971, serving in six government ministries and departments. He rose through the ranks of Clerical Officer to reach Director level before retiring at the end of 2009 as a Civil Servant. In 2010, he was appointed as Mayor and Special Administrator of Nasinu Town Council, and has been in this position since.

Mosese Kama holds a Diploma in Industrial Relations from the Victoria University of Wellington, New Zealand, and a Masters in Business Administration from the University of South Pacific, Fiji.

Nausori Town | Fiji



His Excellency
Napolioni Masirewa
Mayor of Nausori Town Council

Mr Masirewa has been a former civil servant in the Fiji Public Service for 30 years before assuming the position of Special Administrator and Mayor in 2009. He has served as administrator in various departments including the Public Service Commission, the Ministry of Fijian Affairs, the Ministry of Home Affairs, the Ministry of Regional Development, the District Administration and a stint in the country's diplomatic service.

He became Permanent Secretary for Tourism and Civil Aviation between 2001 and 2006. He became Special Administrator in February 2009 during the reform of the local government which is still in process.

Navotas City | Philippines



His Excellency
John Reynald M. Tiangco,
Mayor of Navotas City

Navotas City Mayor John Reynald M. Tiangco believes that the greatest resources of Navotas are its people. He is the promoter of a moral renewal program in the City of Navotas and is an advocate of human transformation. He is married to Ms. Barbara Pardo and has two children.

He graduated with a Bachelor of Arts majoring in History from De La Salle University and a Bachelor of Science in Accountancy from DLSU-College of St. Benilde.

He previously worked as managing director of Trans-Pacific Fishing Corp., R & LT Shipyard and Realty Development Corp., and as president of Admiral Marine Construct, Inc., Admiral Aqua Farm, Inc, Admiral Koi Food Specialties and the Metro Manila Shipyard Association. Later, he found his mission in serving the people of Navotas. In 2010, he ran for Mayoral seat in the City Government of Navotas and was declared the first unopposed Mayor of the City of Navotas.

Population size:	245,344
Land area:	1,069 hectares
Population density:	229.51/hectare

New York City | USA



The Honourable
Adrian Benepe
*Commissioner of Parks & Recreation, New
York City*

Adrian Benepe has worked for over 30 years protecting and enhancing New York City's natural and historic beauty. He has continued this effort as Commissioner of the Department of Parks & Recreation, appointed by Mayor Michael R. Bloomberg on January 25, 2002. In this role he has focused on improving park facilities and programs for children, developing new waterfront parks and greenways, and making New York City bloom with millions of new flowers and hundreds of gardens. Thanks to the leadership of Mayor Bloomberg, First Deputy Mayor Patricia E. Harris and the rest of the City administration, as well as the participation of the City Council and other elected officials, the Department is currently managing the largest program of park expansion and renovation since the 1930s. A large part of the construction budget funds PlaNYC and MillionTreesNYC, Mayor Bloomberg's signature projects to green the city and develop a more sustainable future. Also, a steady rebuilding of the operating budget under Mayor Bloomberg has given the Department its largest workforce in decades. Commissioner Benepe and the Department will continue to work with and expand public-private partnerships, building on a remarkable network of over 400 civic organizations, 1,800 community groups and more than 65,000 individual volunteers.

In addition to his B.A. in English Literature from Middlebury College, Adrian Benepe also earned a Master Degree in Journalism from Columbia University, where he was awarded a Pulitzer Fellowship. In 1987, he participated in the Mayor's Top 40 Program, and in 1992 was selected to participate in Leadership New York, a program of the Coro Foundation. He lives with his wife and two sons on the Upper West Side of Manhattan where he grew up. He likes to run, walk, bicycle, and cross-country ski in Central and Riverside Parks and throughout the City's park.

North East District | Singapore



His Excellency

Teo Ser Luck

Mayor of North East District, Singapore

Mr Teo Ser Luck graduated with a Bachelor in Accountancy from the Nanyang Technological University (NTU) and began his career as an auditor. Throughout his private sector career, he has taken on positions as head of sales, marketing, operations before leading companies within the industry.

With regional management, corporate and business experience of more than 10 years in multinational companies, he was Regional Director and Managing Director of different multi-national operations in the Asia Pacific. He has worked in Hong Kong, China, Thailand and India but helped to start companies in region. Prior to entering politics, Mr Teo was heading DHL Express (Singapore) Pte Ltd. Mr Teo was elected Member of Parliament for Pasir Ris-Punggol GRC in May 2006 and recognised as a young global leader by the World Economic Forum in 2007 for his contribution to the business and community services sectors. He also received the Outstanding Young Alumni Award that same year, and the Outstanding Alumni Award from NTU in 2011. In the private sector, he received accolades as global outstanding manager in business and operational excellence. Mr Teo was appointed the Minister of State for Trade and Industry on 21 May 2011. He is also Mayor of the North East District Community Development Council.

Mr Teo was instrumental in leading Singapore's successful bid for the inaugural Youth Olympic Games (YOG) that was held from 14 to 26 August 2010. He was also the Advisor to the Singapore 2010 YOG Organising Committee and the Mayor for the Youth Olympic Village. Mr Teo is married with two children. He actively participates in sports - football, triathlons, and marathons, and has completed 5 Ironman races.

Population size: 5,076,700 (2010 Census)

Land area: 710 sq km

Population density: 7,150.28/sq km

Official website: www.northeastcdc.org.sg

Official email: ask@northeast.org.sg

North West District | Singapore



His Excellency

Dr Teo Ho Pin

Mayor of North West District, Singapore

Dr Teo Ho Pin is the Mayor of North West District in Singapore and a Member of Parliament for Bukit Panjang Constituency. He has been involved in Community Development work for almost 30 years. As Mayor of North West District, he is responsible for the implementation of community development programmes for 719,000 residents living in North West District. He is also the Chairman of Holland-Bukit Panjang Town Council and the Co-ordinating Chairman of 14 PAP Town Councils.

Dr Teo graduated in 1985 with an Honours degree in Building from the National University of Singapore, and thereafter obtained his Doctorate degree (Building) from Herriot-Watt University (UK). He joined the National University of Singapore in 1985 as a teaching staff in the Department of Building.

In 1991, he was seconded to be the Chief Executive Officer of Jurong Town Council, responsible for the management of over 40,000 units of public housing flats. Dr Teo also held directorship positions in three private firms namely: Thai Village Holdings Pte Ltd, Icost Systems Pte Ltd and GKE holding Pte Ltd.

Population size: 5,076,700 (2010 Census)

Land area: 710 sq km

Population density: 7,150.28/sq km

Official website: www.northwestcdc.org.sg

Official email: Northwest_CDC@pa.gov.sg

Palembang | Indonesia



His Excellency

Ir. H. Eddy Santana Putra M.T

Mayor of Palembang

Ir. H. Eddy Santana Putra, M.T has been Mayor since 2003 and was elected for a second term from 2008 until 2013. Before becoming Mayor, he was head of the Public Work Departments in South Sumatra Province and Palembang and head of the City Planning Department in Palembang.

As Mayor, Ir. H. Eddy Santana Putra M.T launched a vision of his governance platform: to transform Palembang into an international, prosperous and cultural city by 2013. To achieve this, efforts are directed towards: improving the quality of human resources; improving the prosperity and participation of the community in development; improving city infrastructure and environmental quality in accordance with sustainable spatial plans; encouraging economic growth through investments in industrial, trade, and service sectors; improving networking among regions; creating new job opportunities; reforming bureaucracy to improve community service; improving the security and orderliness of the community as well as conserving historical and cultural inheritance.

Palo | Philippines



Her Excellency
Remedios L. Petilla
Municipal Mayor of Palo

Remedios Loreto Petilla has been a frontrunner for public services. She started as Governor of the Province of Leyte in 1995 and completed three terms till 2004. She became Chairperson for the Regional Peace and Order Council, Chairperson for the Regional Development Council, and National President for Philippine International Sisterhood and Twinning Association. She implemented significant improvement projects in socioeconomic services, tourism, health and community development, infrastructure and environment. She and the Leyte provincial government received prestigious awards during her term. After that, she was elected as Representative for the First District of Leyte Province in 2004. During her stint (2004–2007), she was Vice Chairperson for Committee on Tourism and Inter-parliamentary Relations and Diplomacy. She was also Member of 10 other major committees at the Congress, most notably on appropriations, women, agrarian reform, education and culture, education and welfare of special persons, constitutional amendments, foreign affairs, poverty alleviation, trade and industry, public works and highways, games and amusement transportation and energy. After that, she was appointed as Vice President and Project Coordinator for Corporate Communication and Services Department at the Philippine Amusement Gaming Corporation (2007–2010), where she mastered her ingenuity for community development, health and social services. In the 2010 election, she became the first woman Municipal Mayor of Palo, Leyte. She is now President of the League of Municipalities of the Philippines- Leyte Chapter and Chairperson for the Alliance of Local Fisheries and Aquatic Resources Management and Development Council. At present, she is implementing solid waste management improvement projects in Palo that encourage community engagement, embarking on economic competitiveness strategies and planning for eco-tourism, eco-industry, improvement of surface water quality and domestic wastewater treatment. She is also Deputy Chief National Commissioner of the Visayas for the Boy Scouts of the Philippines and has been Chairman Emeritus of the Boy Scouts of the Philippines-Leyte Council (2004–present).

Population size:	58,437 (as of 2007)
Land area:	8,018.58 hectares
Population density:	5.98/hectares
Official email:	palo1gu@yahoo.com.ph

Palu City | Indonesia



His Excellency
Rusdy Mastura
Mayor of Palu City

As one of the leaders of Palu City, Mr. Rusdy Mastura is charismatic and close to his people. Despite his exhaustive work schedule, the Mayor tries to attend as many community events as possible. His vision is to develop Palu city into a safe, green and clean city that accommodates all its citizens' needs. Prior to becoming mayor, Mr. Rusdy Mastura was chairman of the House of Representatives.

His success in developing Palu City has led him to be elected as the Mayor of Palu for two terms. Under his leadership, Palu has experienced rapid development. The strategies used by the Mayor are quite progressive in Sulawesi Island. For example, he designed special programmes known as PDPM (the Local People Empowerment) aimed at eradicating poverty in Palu. Mr Mastura has also initiated the Economic Special Zone of Palu.

In 2009, Mr. Mastura received the "Satya Lencana Wira Karya" award, a special award by the President of Indonesia to an Indonesian who has contributed significantly to city development.

Penang | Malaysia



Yang Amat Berhormat
Lim Guan Eng
Chief Minister of Penang

Mr Lim Guan Eng was appointed as the fourth Chief Minister of Penang after he won the Air Putih State Assembly Seat in the recent Malaysian General Elections in March 2008. He was also elected as the Member of Parliament for Bagan in the same elections.

Prior to joining politics, Mr. Lim was holding a senior executive in the banking industry. He was elected as the Member of Parliament for Kota Melaka for three consecutive terms from 1986 until 1998. In 1990, Mr. Lim was appointed as the Socialist Youth Chairman of Democratic Action Party (DAP) and elected to the same position in 1992. Mr. Lim was then elected as the DAP's Deputy Secretary-General in 1995 and subsequently elected as the Secretary General of the Party in 2004 and re-elected in 2008, a position he holds until today.

Mr. Lim was born in December 1960. He holds a Bachelor's degree in Economics from Monash University, Australia and is a qualified accountant. Mr. Lim is married to the Honourable Madam Betty Chew Gek Cheng, a lawyer and State Assemblywoman for Kota Laksamana, Melaka. They are blessed with four children.

Population size:	1,611,600
Land area:	1,301 sq km
Population density:	1,563.14 /sq km
Official website:	www.penang.gov.my
Official email:	limguaneng@penang.gov.my

Perth | Australia



The Right Honourable The Lord Mayor
Lisa Scaffidi
Lord Mayor of Perth

The Right Honourable the Lord Mayor Ms Lisa Scaffidi is the 17th Lord Mayor of the City of Perth. She has served as the Lord Mayor since October 2007 and was re-elected again for a second term of four years on October 15th 2011. Ms Scaffidi served as a Councillor for seven years from 2000. She is the first woman to have been elected to this position.

The Lord Mayor is Perth-born and educated, and is known for her keen focus on the city's economic development and is pro-development. She also has a career history in the hospitality industry, marketing and convention management and property development experience.

Ms Scaffidi is passionate about ensuring Perth grows and develops as a vibrant and dynamic globally connected city of regional and international significance, while retaining its unique, natural beauty and its reputation as one of the world's most liveable cities.

Population size:	1.8 million
Land area:	5,386.4 sq km
Population density:	320 /sq km (Perth metropolitan area, as of June 2011)
Official website:	www.perth.wa.gov.au
Official email:	lisa.scaffidi@cityofperth.wa.gov.au

Phnom Penh | Cambodia



His Excellency
Trac Thai Sieng
Vice Governor of Phnom Penh Municipality

Mr Trac Thai Sieng has a Bachelor of economics science from University of Bordeaux -France-Major, in Finance policy. He also graduated from I C G- Institut de Contrôle de Gestion Paris- Major in management, and has an MBA from the ESSEC Graduate Business School of Paris- Major in International and general Management.

He has been the Vice Governor, Phnom Penh Municipality in charge of Head of General Administration, Municipal Council Secretariat office, Spokesperson of city hall, Public Relations and International Cooperation office, Completion and Information office, Statistics and Data office, since 2009. He was the Vice Governor in charge of Public works and International Relations, Tourism and Investment (2006-2009), Public works and Water Supply Authority (2004-2005), Public works and Environment (2003-2004), Public works, Environment, and Tourism (1999-2003). From 1995 to 1999, he was Senior Advisor to H.E Deputy Prime Minister and Minister of Public works and Transport, and was in charge of International Cooperation with Asian Development Bank, World Bank and bilateral cooperation program. He created a professional Training Centre in the Ministry of Public works and transport (MPWT) and introduced permanent training for human resources, the first computerisation of the pay roll in the MPWT in 1995. He also prepared the first privatisation of Pochentong International Airport in 1995.

Population size:	1.5 million
Land area:	678.47 sq km
Population density:	2,740/sq km

Official website:	www.phnompenh.gov.kh
Official email:	info@phnompenh.gov.kh

Quang Ngai City | Vietnam



His Excellency
Nguyen Tang Binh
Chairman of Quang Ngai City

Mr Nguyen Tang Binh was born on 1 January, 1963 in DucPho Town, Duc Pho District, Quang Ngai Province. He graduated from the Agricultural University in 1985.

Since November 2010, he has been Chairman of the People's Committee of Quang Ngai City, Quang Ngai province. His previous positions were Vice Director of Department of Land Administration (Nov 2001–Nov 2010), Director of Department of Environment and Natural Resources (June 2003–Nov 2010), official at People's Committee of Quangngai Province (Apr 1994–Oct 2001), Officer at Duc Pho District People's Committee, Quang Ngai Province (Jan 1989–Mar 1994). He started his career as Officer at Agricultural Farm 24/3, Duc Pho District, Quangngai Province in July 1986, and was in that position till December 1988.

Official website:

www.quangngai.gov.vn

Official email:

vantap2007@gmail.com

Quang Ngai Province | Vietnam



His Excellency
Vo Van Thuong
*Secretary of Party Committee of Quang Ngai
Province*

Mr Vo Van Thuong was born on 13 December 1970 in Hai Duong province. His expertise is in public administration. Since 2011, he has been a Member of Central Party Executive Committee (Session XI) and Secretary of Quang Ngai Provincial Party Executive Committee.

His previous positions were Alternative Member of Central Party Executive Committee (Session X), First Secretary of Ho Chi Minh Central Communist Youth Union (2006–2010), Secretary of Ho Chi Minh City Communist Youth Union, Member of the City Party Executive Committee, Secretary of District 12 Party Executive Committee (2003–2006), Chairman of Student Association of Ho Chi Minh City, Deputy Secretary of Ho Chi Minh City Communist Youth Union, Representative of Ho Chi Minh City People's Council (1999–2002), a Member of Ho Chi Minh City Communist Youth Union (Session V), Secretary of Ho Chi Minh City National University Communist Youth Union (1993–1999)

From 1988 to 1992, he was a student at the Philosophy Department of Ho Chi Minh City Comprehensive University, as well as Deputy Secretary of Ho Chi Minh City Comprehensive University Communist Youth Union.

Population size:	1.3 million
Land area:	5,153 sq km
Population density:	252 / sq km

Official website:	www.quangngai.gov.vn
Official email:	vantap2007@gmail.com

Quanzhou | China



His Excellency
Fu Chaoyang
Vice-Mayor of Quanzhou

Mr Fu Chaoyang, is the vice Mayor of Quanzhou Municipal People's government, Fujian Province, China. He holds dual Master degrees and is a senior engineer. Born in Zhuzhou, Hunan Province in November 1972, the Vice Mayor has work experience at Chinese Academy of Forestry, State Scientific and Technological Commission, Department of Forestry, State Development and Reform Commission and Ministry of Environmental Protection, where he served as Secretary and Director-general.

Population size: 8.14 million (as of 2011)

Land area: 11,015 sq km

Population density: 720/sq km

Official website: www.fjqz.gov.cn/index.html

Official email: lswh@fjqz.gov.cn

Quezon City | Philippines



His Excellency
Herbert Bautista
Mayor of Quezon City

Mayor Herbert M. Bautista is one of the youngest officials of the Philippines, who have had a long and fruitful experience in government and the youth movement. He was Vice Mayor of Quezon City for 12 years, prior to his present position.

He is known as a pioneer and advocate for environment and climate change solutions, and his urban development framework is anchored on environmental management and disaster-risk reduction. Under his leadership, Quezon City became the first city in the Philippines to implement a Green Building Ordinance, enforcing sustainable building designs throughout the city. Quezon City keeps track of its carbon emissions and reports this to the carbon Cities Climate Registry (cCCR) as part of its commitment to the Mexico City Pact. He is also leading the city to reduce its carbon footprint through lower resource consumption promoting alternative energy usage in public facilities and wider installation of systems for resource reuse.

Population size:	3,047,077
Land area:	161.126 sq km
Population density:	18,911/sq km
Official website:	quezoncity.gov.ph
Official email:	ccc@quezoncity.gov.ph

São Paulo State | Brazil



His Excellency
Edson Aparecido
*Secretary of Metropolitan Development for
the State of São Paulo*

Edson Aparecido is a Congressman with a bachelor degree in history from the Catholic University of São Paulo. Born in São Paulo, he began his political life in the 1970s in the student movement, participating in major campaigns for democratisation of the country. He held office of state representative for two terms (1998–2006) when he was leader of the Geraldo Alckmin's administration. He is also one of the founders of the PSDB, the social democratic party of Brazil, and is currently its vice-president. He was advisor to the Minister Sergio Motta, participating in the successful privatization of telecommunications in the country. Since 2011, he has been Secretary of Metropolitan Development of the State of São Paulo, and is responsible for articulating solutions with other state departments and planning together with the municipalities to address the major regional problems. As these problems are generally of high scale and complexity, in general, municipalities are unable to address them alone and require state and federal participation. These involve cases of policies to improve urban mobility, transport, sanitation, combating floods, waste treatment, housing and public safety, planning and actions that require coordinated and integrated actions.

Population size:	40 million
Land area:	248,808.8 sq km
Population density:	160.76/sq km
Official website:	www.saopaulo.sp.gov.br/
Official email:	ai@sp.gov.br

São Paulo State | Brazil



His Excellency

Silvio França Torres

Housing Secretary for the State of São Paulo

Silvio Torres is a native of Sao Jose do Rio Pardo, São Paulo state, Brazil.

He is an entrepreneur, and a graduate in social sciences from the Faculty of Philosophy, Sciences and Literature of Sao Jose do Rio Pardo (1966–1970) and in media - journalism, from the University of São Paulo (1970–1973).

He was the Mayor of Sao Jose do Rio Pardo between 1983 and 1988 and state representative (deputy) from 1991 to 1995. He is in his fourth term (1995–1999, 1999–2002, 2005–2007 and 2010) as Representative of São Paulo State in the federal chamber of deputies. He was also president of CEPAM (Centre for Research and Municipal Administration) between 2003 and 2004.

Population size:	40 million
Land area:	248,808.8 sq km
Population density:	160.76/sq km

Official website:	www.saopaulo.sp.gov.br/
Official email:	ai@sp.gov.br

Sarawak | Malaysia



Dato Sri

Wong Soon Koh

*Sarawak Minister of Finance (II) and
Minister of Local Government and
Community Development*

Dato Sri Wong Soon Koh is presently the Sarawak Minister of Finance (II) and Minister of Local Government and Community Development. He has a B.A. from the University of Western Australia, Perth.

Prior to his appointment as a Minister in the State Cabinet in 1996, he held various key positions. He was an Executive Committee Member of Commonwealth Parliamentary Association representing the South East Asia Region (1996–1999), the Honourable Speaker, Sarawak Legislative Assembly (1994–1996), Chairman, Sibu Rural District Council (1993), Council Negeri Member N47 Bawang Assan (since 1991), Executive Director, Delta Finance Berhad, Sibu (1984). From 1968 to 1975, he was a principal and teacher.

He is also an Honorary Advisor to a number of associations. He has been Chairman, Executive Committee, Kolej Laila Taib (formerly Sarawak United College) since 1996. He is also Chairman of the Board of Directors, University College Technology Sarawak; Deputy Chairman, Board of Management of Sarawak Tunku Abdul Rahman Scholarship Foundation. Dato Sri Wong Soon Koh is the Chairman of the Civic Centre Sibu since 1996, and Chairman of the Natural Resources and Environmental Board (2008–2011).

Saskatoon | Canada



His Worship
Donald Atchison
Mayor of Saskatoon

Mayor Donald Atchison was first elected to Saskatoon City Council in 1994 and served as councillor up to his election as Mayor in 2003. He has since been re-elected twice in 2006 and again in 2009.

Mayor Atchison believes family and teamwork are essential principles in his role as Mayor of Saskatoon. He strives to see all sides of issues and works in partnership to create the greatest benefit for all Saskatoon. Complementing this is the Mayor's business sense, the realisation that to progress, decisions have to be made and action taken. Mayor Atchison's leadership philosophy is evident in major projects which involved the City, both school boards, different levels of government, volunteer groups and corporate donors. Two renowned examples are the Shaw Centre and the SaskTel Sports Centre. In addition, after decades of study and debate, River Landing, Saskatoon's signature downtown development, is under way.

In recognition of his work, Mayor Atchison has received a number of honours, including being named a Paul Harris Fellow by the Rotary Foundation of Rotary International; the Medal of Merit by the International Association of Lions Clubs; the Saskatchewan Centennial Award; and the Consumer Choice "Man of the Year" Award.

Population size:	234,200
Land area:	218 sq km
Population density:	12.9/acre (in residential areas)
Official website:	www.saskatoon.sk.ca
Official email:	webmaster@saskatoon.ca

Seberang Perai | Malaysia



Mohd Hairay Bin Md Yusof

Treasury Director, Seberang Perai Municipal Council

Mr. Mohd Hairay is the Treasury Director of Seberang Perai Municipal Council (MPSP). He began his career as an auditor in Kuala Lumpur. He had experience working in the Banking Industry with specialization in Banking Operations and Finance. He joined the Municipal Council in 1993 as an Accountant and had 18 years experience in Local Government Financial Management. Mr. Mohd Hairay is a member of Chartered Accountants, Malaysia Institute of Accountants (MIA) since June 2001. He also occasionally invited lectures at local universities particularly in the fields of Public Sector Accounting and Local Government. He has also presented various papers at local and international public sector conferences and forums.

Mr. Mohd Hairay's remarkable contributions towards Municipal Finance have earned MPSP the Top 3, National Financial Management Innovation Award 2010, the Penang Local Government Innovation Award 2010 and the Penang Financial Management Quality Award 2009.

Official website:

www.mpsp.gov.my

Official email:

ydp@mpsp.gov.my

Shah Alam | Malaysia



Yang Berbahagia
Dato' Hj. Mohd Jaafar bin Hj. Mohd Atan
Mayor of Shah Alam

Dato' Hj. Mohd Jaafar bin Hj. Mohd Atan, 57, was sworn in as Shah Alam's sixth mayor in April 2011, succeeding Datuk Mazalan Md Noor, whose term ended on March 31.

Mohd Jaafar graduated with a Bachelor of Urban and Regional Planning (Honours) from Universiti Teknologi Malaysia, and started his career as a town and country planning officer in Malacca in 1980.

He was appointed as the Seremban City Council president as well as the Town and Country Planning Department state chief in Negeri Sembilan and later Selangor.

Mohd Jaafar has a Masters in Development Management from the Asian Institute of Management Manila in the Philippines, and a Postgraduate Diploma in Human Resources Studies from the University of Manchester.

Population size:	650,000
Land area:	290.3 sq km
Population density:	2,239.1 / sq km
Official website:	www.mbsa.gov.my
Official email:	datukbandar@mbsa.gov.my

Shenzhen | China



His Excellency

Tang Jie

Vice Mayor of Shenzhen Municipal People's Government

Mr Tang Jie is the Vice Mayor of Shenzhen Municipal People's Government. He was born on July 1955 in Deyang, Sichuan province. He obtained his postgraduate diploma in Political Economy at Nankai University. He is a PhD holder, research fellow, and PhD supervisor.

Mr Tang has held various key appointments, including Assistant Secretary General of China Development Institute (Shenzhen China) (CDI), Director and Deputy Secretary General of the Department of Research of CDI (1995–1998), Deputy Director General of the General Office of Shenzhen Municipal People's Government, Guangdong Province (1998–2001), Deputy Secretary General of Shenzhen Municipal People's Government (2001–2003), Secretary General of Shenzhen Municipal People's Government, Guangdong Province, Director General of the General Office of the Municipal Government (2003 – 2007), Deputy Director of the Standing Committee of the Shenzhen Municipal People's Congress, Guangdong Province (2007–2009).

He assumed his current position in March 2009, and is in charge of development and reform, state assets management, human resources and social security etc.

Sokoto State | Nigeria



His Excellency
Aliyu Wamakko
Governor, Sokoto State

Aliyu Wamakko was born on 1st March 1953 in Wamakko, Sokoto State. He spent five years (1968–1972) at the Sokoto Teachers’ College. After graduation, he worked as a teacher (1973–1977) before being admitted to the University of Pittsburgh in the United States. He graduated with a B.Sc. in August 1980. Returning to Nigeria, he taught at Sokoto Teachers College.

Aliyu Wamakko was Principal Assistant Secretary of Zurmi Local Government Area (LGA), and later promoted to Acting Secretary. He worked at Kaura Namoda LGA, and was appointed Chairman of the Sokoto LGA from 1986-1987. He became General Manager, Hotel Management and Tourism Board, Sokoto. In March 1992 he was promoted to Director-General, Careers and Special Services, Governor’s Office, Sokoto in March 1992. He was elected Deputy Governor of Sokoto State to Governor Attahiru Bafarawa in 1999, on the platform of the All Nigeria Peoples Party (ANPP), and re-elected for a second term in April 2003. He ran successfully for Governor of Sokoto State in April 2007 on the Peoples Democratic Party (PDP) platform, and assumed office on 29th May, 2007. Due to his immense strides in bringing development to the state, Governor Wamakko was re-elected in 2011.

Population size:	4,392,391
Land area:	25,973 sq km
Population density:	170 / sq km

South East District | Singapore



His Excellency

Dr Mohamad Maliki Osman

Mayor of South East District, Singapore

Dr Mohamad Maliki Osman was born in Singapore in 1965. He graduated with his Bachelor and Masters degrees from the National University of Singapore (NUS). He obtained his doctorate in Social Work from the University of Illinois at Urbana-Champaign in 1998 and became an Assistant Professor at the NUS Department of Social Work and Psychology that year.

Dr Maliki was elected a Member of Parliament (MP) for the Sembawang Group Representation Constituency (GRC) in 2001, and was re-elected for a second term in May 2006. Dr Maliki served as Parliamentary Secretary for the Ministry of Community Development Youth and Sports (Aug 2004–June 2006 and the Ministry of Health (Aug 2004–Oct 2005). He moved on to become Parliamentary Secretary for Minister of National Development, and was promoted to Senior Parliamentary Secretary on 1 November 2010. Dr Maliki was elected as one of the MPs for the East Coast GRC in the 2011 General Elections. He was re-appointed as the Senior Parliamentary Secretary for National Development, and concurrently appointed as the Senior Parliamentary Secretary for Defence. Dr Maliki was also appointed the Mayor for the Southeast District by the People's Association (PA). He serves as Chairman of the Community Improvement Projects Committee in the Ministry of National Development. He is also the Deputy President of SAFRA, Vice-Chairman of the REACH Panel and the National Youth Guidance and Rehabilitation Committee, and is on the Board of the National Community Leadership Institute. At the community level, he is Advisor to the Centre for Promoting Alternative to Violence and ADAM Association.

He spends most of his leisure time with his wife and children, going out to the movies or to the library. He plays badminton and golf regularly to keep fit and healthy, and performs on the *guzheng* to raise funds for charity.

Population size: 5,076,700 (2010 Census)

Land area: 710 sq km

Population density: 7,150.28/sq km

Official website: www.southeastcdc.org.sg

Official email: southeast_cdc@pa.gov.sg

South Delhi | India



Her Excellency
Savita Gupta
*Honorable Mayor of South Delhi Municipal
Corporation*

Ms Gupta was born on 12th Feb 1960 in Jammu, the winter capital of J&K state, in a traditional Hindu family. She completed her education i.e. B.Sc, B.Ed there. In 1981, she got married to Sh Ashwani Gupta, a Delhi-based Civil Engineer, and thus settled in Delhi. Initially, she was a housewife and social worker.

The political career of Ms Gupta started in 2002 when she was elected as Municipal Councillor in the Defence Colony Ward, New Delhi. I was honoured with 'Best Councilor Award' by Word Consumer Voice. In 2007, she was elected for the second time in the Andrewz Ganj Ward 159 and became Member of the Standing Committee for 2 years, and Chairperson for MCD DEMC Committee (2010) and Chairperson for MCD Garden Committee (2011–2012). In 2012, she was elected for the third consecutive term in the Amar Colony Ward and Elected Mayor of the South Delhi Municipal Corporation.

Population size:	16.7 million
Land area:	1,484 sq km
Population density:	12,000/sq km
Official website:	www.mcdonline.gov.in
Official email:	savitamayorsouth@gmail.com

Taichung City | Taiwan



His Excellency
Jason Hu
Mayor of Taichung City

Mr Jason Hu serves as Mayor of Taichung City, Taiwan. He has served as Mayor of the City of Taichung since 2001. His previous experiences have included serving as the Deputy Director of the First Bureau, Office of the President, Republic of China (1991); Member, National Assembly (1996); Minister of Foreign Affairs (1997); and Deputy Secretary General, Kuomintang (KMT) Party (2000).

Mr. Hu has received numerous awards, including Best Government Spokesman Award (1993); The Top Ten Chinese Award (1994); and an Honorary Doctorate from the University of Southampton, England (1997). Mr. Hu holds a BA from National Cheng-Chi University, Taiwan, a MS from the University of Southampton, England, and a PhD in Philosophy from Oxford University, England.

Population size:	2.67 million
Land area:	2,215 sq km
Population density:	1,200/sq km

Official website:	eng.taichung.gov.tw
Official email:	kevin@taichung.gov.tw

Taipei | Taiwan



His Excellency
Chen Wei-Zen
Deputy Mayor

Chen Wei-zen is currently the Deputy Mayor of Taipei. He received his Master Degree in Engineering from Chinese Culture University and Master Degree from the Department of Civil and Engineering in the University of Washington, USA. He was awarded with a Ph.D. in Engineering from the Chinese Culture University. He started out as the Deputy Director-General in the Department of Public Works in the Taipei City Government. Subsequent stints took him to areas like the Department of Urban Development as Commissioner and the Ministry of Transportation and Communications as Deputy Minister.

Population size:	2.65 million
Land area:	272 sq km
Population Density:	9,753 / sq km

Official website:	http://english.taipei.gov.tw/
Official email:	aa-henry@mail.taipei.gov.tw

Taoyuan | Taiwan



His Excellency
John Wu Chih-Yang
County Mayor, Taoyuan

Mr. Chih-Yang Wu has served as the County Mayor of Taoyuan County since 2009 and is the youngest mayor among all cities in Taiwan. He leads the county with the youngest population, averaging 35 years of age, to engage in construction and development in order to fulfill his vision of having "love and harmony" all around us. County Mayor Wu obtained both Graduate and Master Degrees from the National Taiwan University, Faculty of Law and College of Law. Then, he completed his Master degree at the Harvard Law School of Harvard University, and obtained the license for attorney. Before entering politics, he was a practicing lawyer, and a lecturer of Taoyuan Innovation Institute of Technology and Chung Yuan Christian University. In addition, he was elected as the legislator for two terms, specialising in internal affairs and legal matters.

Population size:	Approximately 2.1 million
Land area:	1,221 sq km
Population density:	1,646/sq km
Official website:	www.tycg.gov.tw
Official email:	099055@mail.tycg.gov.tw

Tashkent | Uzbekistan



His Excellency
Shamurat Muhamedjanov
Deputy Mayor of Tashkent City
Chairman of Toshshakhartranskhizmat

Mr Mukhamedjanov has been serving as Deputy Mayor of Tashkent city since 2004. He is the Deputy of the Tashkent City's Council of People's Deputies and the Chairman of municipal public transport company "Toshshakhartranskhizmat". Born in Tashkent in 1948, Mr Mukhamedjanov graduated from the Tashkent Automobile and Roads Institute in 1973, specialising in Mechanical Engineering. Mr Mukhamedjanov is an Honored Worker of Transport of the Republic of Uzbekistan. Starting his career in 1969 as a car mechanic in a municipal transport company, Mr Mukhamedjanov through his dedicated work in urban public transport system was promoted to the post of the Chairman of "Toshshakhartranskhizmat". "Toshshakhartranskhizmat" unites more than 70 large transport companies in Tashkent, including bus operators, tram depots, subway, taxi operators, private operators and the infrastructural enterprises, as well as gasoline stations in the city. During his leadership, large-scale works have been done for the development of the Tashkent's public transport system: the fleet of the bus operators was renewed by purchasing more than 1,000 new modern and comfortable "Mercedes-Benz" buses that meet Euro 3 and 4 standards, about 700 "ISUZU" buses and 150 trams. Six stations were also constructed on a new 6.4 kilometre subway line. Mr Mukhamedjanov has also been paying special attention to the significant problem of air pollution.

Population size:	2.3 million
Land area:	335 sq km
Population density:	6,632.9/sq km
Official website:	http://toshkent.uz
Official email:	info@tashkent.uz

Tianjin Binhai New Area | China



His Excellency

Zheng Weiming

*Vice District Chief of the Tianjin Binhai New
Area People's Government*

Mr Zheng Weiming was born in 1973. He holds a Master and Ph.D in Political Science from the Renmin University of China School of International Relations. Presently, Mr Zheng is serving as the Vice District Chief of the Tianjin Binhai New Area People's Government, overseeing various portfolios such as environmental protection, city landscaping, civil administration, assistance of the handicapped, and cultural and religious affairs.

Official website:

<http://27.112.1.59/eng/index.shtml>

Official email:

<http://www.tjbhnews.com/eng/index.shtml>

FDI@bh.gov.cn

Tianjin Eco-City | China



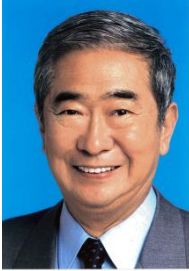
His Excellency

Lin Xuefeng

*Vice Chairman of Tianjin Eco-City
Administrative Committee*

Mr Lin Xuefeng was born in 1966. He holds a Master of Urban Planning Studies and a Ph.D. in Management Studies from Tianjin University. Mr Lin is also a Senior Planner and a National Certified Planner. He is currently serving as the Vice Chairman of the Sino-Singapore Tianjin Eco-city Administrative Committee, as well as the Vice President of the Chinese Society of Urban Studies' Committee on Eco-City Research.

Tokyo | Japan



His Excellency
Shintaro Ishihara
Governor of Tokyo Metropolis

Governor Shintaro Ishihara was elected to the House of Councillors for the first time in 1968 and to the House of Representatives in 1972 (elected for eight consecutive times). He has served as the Minister of State, Director-General of the Environment Agency, and the Minister of Transport.

He was elected Governor of Tokyo in 1999, and re-elected to his fourth term of office in April 2011. Governor Ishihara is unrivalled among Japan's politicians, displaying clear leadership and strategic thinking. Under the slogan of "changing Japan by changing Tokyo," which he has maintained since taking office, Governor Ishihara's actions have caught the attention of not only the citizens of Tokyo, but also the whole nation.

Population size:	13.18 million
Land area:	2,187.65 sq km
Population Density:	6,027/sq km

Official website:	www.metro.tokyo.jp/ENGLISH/index.htm
Official email:	S8000415@section.metro.tokyo.jp

Tomsk Region | Russia



Alexey Stukanov
*Head of the Department for
International and Regional
Cooperation of Tomsk Region
Administration*

Alexey Stukanov is the Head of the Department for International and Regional Cooperation of Tomsk Region Administration (Russia). He has a PhD in modern history. Alexey has great international experience both in his academic and civil service carriers. He used to be a coordinator and an expert of Soros Foundation programs, TEMPUS and many others. Being a Fulbright scholar (1994, 2004–2005), Alexey researched extensively international NGOs and the problems of federalism.

Alexey worked as the Chairman of the International Cooperation Committee of the Regional Administration from 2005 to early 2011. In April 2011 he became the Head of the Department for International and Regional Cooperation of Tomsk Region Administration.

Population size:	1,045,541
Land area:	31,4391 sq km
Population density:	3.33/sq km
Official website:	http://tomsk.gov.ru
Contact email:	foreign@tomsk.gov.ru

Tomsk | Russia



His Excellency
Alexey Sevostyanov
Vice Mayor of Tomsk

Mr Sevostyanov is a vice mayor of Tomsk. He is responsible for external relations of the city, interaction with communities, youth policy, and design of the city.

Tomsk is a unique Russian city with its educational and scientific institutions. 20% of the population of Tomsk are students. Thus the development of city is interrelated with its universities and the main aim for the city administration is to create a liveable city. Scientific and educational organizations should be its core.

Population size: 545,761
Land area: 277.4 sq km
Population density: 1,967.3/sq km

Official website: <http://admin.tomsk.ru>
Official email: mail@admin.tomsk.ru

Tsu City | Japan



His Excellency
Yasuyuki Maeba
Mayor of Tsu City

Yasuyuki Maeba, born in 1962, was elected as the Mayor of Tsu City in April 2011.

Highly experienced in the field of local finance business and administration, he has previously held positions as Head of Credit for Japan Finance Corporation for Municipalities, as well as Deputy Branch Manager of DEXIA Crédit Local Tokyo Branch.

During his 20 years of work at the Ministry of Internal Affairs and Communications, he has been placed in charge of the local finance, tax and administration system, and was also seconded to various local authorities including Miyagi, Kumamoto and Gunma Prefectures and the City of Kyoto.

Population size:	287,376
Land area:	710.81 sq km
Population Density:	404.29/sq km

Official website:	www.info.city.tsu.mie.jp
Official email:	229-3100@city.tsu.lg.jp

Tunis | Tunisia



His Excellency
Adel Ben Hassan
Governor of Tunis Governorate

H.E Adel Ben Hassan has been the Governor of Tunis Capital City since 1 April 2011. In 1988, he received his Bachelor Degree in Public Law and then in 1990 he succeeded the first year of His Post-Graduate Diploma in the same studies. He is also graduated from the National Defence Institute. He joined the Tunisian National School for Civil Servants in 1993 where he graduated in Management Control at the top of his class.

He started his Administrative career as Deputy Controller of Public Services in the same year. From 1994, he was promoted to various top positions in the Administrative Tribunal of Tunis, where he got his promotion as Advisor in the said Tribunal in 2000. He taught Administrative Law at the High Accounting Institute (1995-1996) and Administrative Law Litigation at the Tunisian National School for Civil Servants. In 2002, H.E Mr. Adel Ben Hassan joined the Ministry of Tourism, Trade and Handicrafts in the position of First Vice-President of the Council in charge of Competition. He was then appointed on 11 October 2005 as Head of the Minister's Office of Youth, Sport and Physical Education. He was a Member on the Board of the "Société de Promotion du Sport" and also Member of the Council of Establishment of the "National City of Sports". In 2009, he was promoted as Commissioner of State at the Administrative Tribunal. He was then appointed, at the Ministry of Finances, as President of the Consultative Committee in charge of examination petition of on taxes. In September 2010, he was designated President of the Chamber of First Instance in the Administrative Tribunal.

Population size:	1,001,700
Land area:	356 sq km
Population density:	2,814/sq km

Ulaanbaatar | Mongolia



Erdenebileg Amarsanaa

*Director of Foreign Relation and
Cooperation Department of the Mayor's
Office*

Mr Erdenebileg Amarsanaa has a MBA from the National University in San Diego, California, a Bachelor of Commerce (Honours) in Accounting from Delhi University in India, and a Bachelor of Art, Internal Relations, from the National University of Mongolia.

Since 2009, he has been the Director of Foreign Relations and Cooperation Department of the Mayor's Office in Ulaanbaatar. From 2001 to 2004, he was a Specialist in the same Department. From 2000 to 2001, he was the Executive Director of "SONLIFE MONGOL" Co. Ltd.

Vancouver | Canada



His Worship
Gregor Robertson
Mayor of Vancouver

Gregor Robertson was elected Mayor of Vancouver in November 2008 and is currently serving his second term. He was re-elected to continue progress on ending street homelessness, addressing housing affordability, improving public transit, and making Vancouver the greenest city in the world.

He spearheaded the creation of Vancouver's first comprehensive Economic Action Strategy which focuses on low-carbon, high-growth industries such as clean technology, renewable energy and digital media.

Building on the successful legacy of the 2010 Winter Olympics, which generated over \$350 million in economic impact and more than 3,000 new jobs, Mayor Robertson has established Vancouver internationally as the Green Capital – a city where going green is good for business.

Official website:

www.vancouver.ca

Vienna | Austria



Walter Kling

Deputy Head of Vienna Waterworks, Vienna

Walter Kling was born in Vienna, Austria in 1958. He decided to study environmental engineering with a special focus on water management and in 1986 enrolled at the University of Natural Resources and Life Sciences in Vienna. Immediately after completing his civil service he started work at the Municipal Department 31 of the City of Vienna, better known as Vienna Waterworks. In 2001, he was appointed as Deputy Managing Director of Vienna Waterworks, a position which he still holds today. Walter Kling joined the Austrian Waterworks Association and in 1993 was delegated to represent Vienna within IWSA. Since the launch of IWA in 2000, he supported the new association's development in his region of East Europe by organising a number of events. With his excellent network of contacts he applied to organise the IWA-World Water Congress 2008 in Vienna. As the Congress President, Walter Kling served to secure best circumstances for IWA, IAWD and the City of Vienna to run a successful conference. From 2006 to 2008, he joined the IWA Board of Directors as the incoming Congress President. An important background for this work was his role as the General Secretary of IAWD (International Association of Waterworks in the Danube Catchment Area) which he started in 1993. Following Vienna's interest to play an active role in the international water business, Walter Kling took the duty to represent water issues within CEMR and the Water Committee of UCLG (*United Cities and Local Governments*).

Vientiane Capital | Laos



His Excellency
Keophilavanh Aphaylath
Vice-Mayor of Vientiane Capital

His Excellency Keophilavanh Aphaylath, Vice Governor of Vientiane Capital, Lao P.D.R, graduated with a Bachelor degree in City Environment from Canada in 2001. He graduated in 2010 with a Master degree in City Planning at the Architectural School of Vientiane, Lao P.D.R.

In 1995, Mr Keophilavanh was appointed as the director of the Institute of City Planning, Ministry of Public Works and Transportation. From 2007 to 2010 he was then appointed as the director of the Department of Public Works and Transportation of Vientiane Capital. Now he is the Vice Governor of Vientiane Capital.

Population size:	759,000 (as of 2009)
Land area:	3,920 sq km
Population density:	750 to 800/sq km

Wellington | New Zealand



Her Worship
Celia Wade-Brown
Mayor of Wellington

Celia Wade-Brown grew up in London and spent a year working abroad in West Africa, before embarking on a career in IT programming, consultancy and teaching. Arriving in Wellington in 1983, Celia served as a Wellington City Councillor from 1994 and was elected Mayor in 2010 on a platform of community engagement, clean technology development and good transport policies.

Her vision for Wellington focuses on making the most of the city’s resources: great infrastructure, beautiful natural environment, compact city centre and suburban villages, and our inclusive and creative population – making sure Wellington stays a great place to live, work and visit.

Population size:	200,100
Land area:	290 sq km
Population density:	690/sq km
Official website:	www.wellington.govt.nz
Official email:	mayor@wcc.govt.nz

Wuhan | China



Long Shiping

*Chief Engineer, Wuhan Urban & Rural
Construction Committee*

龙世平，男，出生于1955年9月，现任武汉市城乡建设委员会总工程师，是武汉市市政工程首席专家，负责城市建设中长期规划、市政交通基础设施建设规划、政府投资基础设施建设项目技术与经济审查、以及市政工程技术把关、市政工程的协调等方面的工作。先后主持完成了《武汉市二环以内30分钟畅通工程总体方案研究》、《武汉市城市建设新一轮项目前期工作研究》、《武汉市近期支路微循环系统建设方案研究》等。

Population size: 10.02 million

Land area: 8,494 sq km

Population Density: 1,152 /sq km

Xining | China



His Excellency
Wang Yubo
Mayor, Xining

王予波，男，1963年1月出生，汉族，河南镇平人。1979年11月参加工作，1984年6月加入中国共产党。中央党校研究生学历，副研究员。曾任青海省班玛县多贡麻乡团委书记；青海省果洛州委党校教育科副科长；青海省政府办公厅四处副处长,社会二处处长；青海省科学技术委员会副主任、党组成员;青海省科学技术厅副厅长、党组成员;青海省政府副秘书长、办公厅主任;青海省教育厅厅长、党组书记；省委教育工委书记等职务。2012年2月至今任中共西宁市委副书记、市政府市长，兼任西宁（国家级）经济技术开发区管委会第一副主任。

Population size: 2.28 million

Land area: 7,649 sq km

Population density: 298 /sq km

Official website: www.xining.gov.cn

Official email: office@xining.gov.cn

Yokohama | Japan



Nobuya Suzuki
Deputy Mayor, City of Yokohama

Mr Nobuya Suzuki was born in 1955 and entered the employment of the City of Yokohama in 1978. Since then, he has been in charge of projects including housing policy planning of the city and redevelopment of the Yokohama station areas, carrying out urban planning in the context of close ties with the regional community. Subsequently, he held the position of Director-General of the Housing and Architecture Bureau before assuming office as Deputy Mayor in April 2012.

Population size:	3.7 million
Land area:	434.98 sq km
Population Density:	8,491/sq km
Official website:	www.city.yokohama.lg.jp/seisaku/kyoso/yport/yport-e
Official email:	ss-yport@city.yokohama.jp

Zhanjiang | China



His Excellency
Wang Zhongbing
Mayor, Zhanjiang

Mr. Wang Zhongbing, Mayor of Zhanjiang Municipal People's Government, was born in September 1963 in Hubei province, China. Before he became Mayor, he was the Executive Deputy Mayor of Zhanjiang from July 2008 to July 2011. Prior to serving in Zhanjiang, he held the positions of Director of Huadu District of Guangzhou City (Dec 2002–August 2007) and Deputy Director of Guangdong Provincial Development and Reform Committee (August 2007–July 2008) successively.

Before entering politics, he worked in the iron and steel industries for around 20 years and had been promoted from an engineer to Executive Deputy General Manager of Guangzhou Zhujiang Iron and Steel Company Ltd.

With a PhD in engineering, Mayor Wang Zhongbing has his own philosophy in city management. He is passionate about developing Zhanjiang into a vibrant and modern international city by balancing economic prosperity and environment protection.

Population size: 7.78 million

Land area: 13,200 sq km

Population Density: 589.4/sq km

Official website: www.zhanjiang.gov.cn

Official email: http://www.zhanjiang.gov.cn/_Layouts/ApplicationPages/Modules/WFE/ConsultSubmit.aspx?Type=mail

Zunyi | China



His Excellency
Tian Gang
*Vice Mayor of Zunyi Municipal People's
Government*

Tian Gang, Vice Mayor of Zunyi Municipal People's Government, was born on May 15, 1962. He obtained a Bachelor degree from Guizhou Agricultural College in 1983.

He has held various key positions. These positions include Deputy magistrate of Fenggang County People's Government subprefect, Guizhou province (1994–1997), member of standing committee, Deputy Magistrate of Fenggang County, Guizhou province (1997–2000), Deputy Secretary of Fenggang County, Guizhou province (2000–2001), Secretary of Meitan county Party committee, Guizhou province (2001–2010), Secretary of Meitan county Party, Chairman of Zunyi agriculture committee (Feb–August 2010).

Since August 2010, he has been the Vice Mayor of Zunyi Municipal People's Government, Guizhou province.

Official website:

www.zunyi.gov.cn

Official email:

779117464@qq.com

CITIES' BEST PRACTICES

sharing practices

Adelaide prides itself as being a vibrant, populous and sustainable capital city built upon Adelaide's heritage and lifestyle. The city is a leader in the below fields:

City Activation – Pilot projects provide innovative approaches that bring vibrancy to the city. The Splash Adelaide campaign was jointly funded by the State Government and Adelaide City Council to enliven the city's underused spaces over summer and supported a wide range of projects, from street food vendors to re-imagined city spaces. This collaboration with businesses, property owners and other community partners has helped to create exciting new city experiences.

Adelaide | Australia



Sustainable Transport - The Integrated Movement Strategy proposes a new approach that gives priority to pedestrians, cyclists and public transport while balancing the needs of business, parking, loading and accessibility. It promotes transport choices and streets that are people-friendly. Adelaide City Council supports zero emission vehicles with the electric Lord Mayoral vehicle joining Veltrix electric scooters and the world's first solar-powered electric bus, recharged using 100% solar energy used as a community bus.



Climate Change – Carbon emissions within the City of Adelaide reduced by 7.7% in the four years ending in 2010. The Council set a target to reduce carbon emissions from its own operations by 60% by 2012. This interim target was achieved ahead of schedule by the end of the 2009/10 financial year, with the aim to be completely carbon-neutral by 2020.

moving forward

- 1| Funding to complete major projects
- 2| Developing cycling and pedestrian-friendly strategies whilst improving public transport and balancing car parking needs
- 3| Affordable housing

sharing practices

Janmarg (“people’s way”) is the first full Bus Rapid Transit System (BRTS) in India. It has been rated one of the best in the world and has received 9 international and national awards. This BRTS became operational in 2009 and upon completion in 2014 it will be one of the largest in the world. It is estimated to cater to over 800,000 trips daily.

Ahmedabad | India



The project was aimed at making Ahmedabad accessible by creating an extensive network which connects the city centre to activity and transport nodes and, more importantly, areas inhabited by the lower and middle income groups.

Since opening in 2009, the BRTS has consistently received a rating of 8.5 out of 10 from users in monthly evaluations. Characteristic features include segregated corridors, beautiful stations designed for universal accessibility, ticketing through smart cards and tokens, level boarding, speed (26+ km/hr), reliability, frequency (130 sec headway during peak hours), affordability (probably the world’s lowest fare, though it still breaks even), safety and security. Numerous factors contributed to its success, including an extensive network that avoided busy roads; planning and design adapted to local conditions; adoption of highest standards of BRTS; effective use of intelligent transport solutions and a strong and decisive leadership supported by participatory processes. The people of Ahmedabad are proud of the system, which is also popular with visitors. Since 2009, the city has received 144 national and international delegations.



sharing practices

A scenic view of a coastal town in South Korea. The image shows a wide, sandy beach on the left, with waves breaking onto the shore. A road lined with trees runs along the right side of the beach. In the background, a large hill rises, topped with a radio tower. The sky is blue with scattered white clouds.

Clusters: 14 concentrative industrial zones of about 8,800 ha have been established, with plans to develop 30 industrial clusters to attract small and medium enterprises, develop the handicraft industry, and promote rural industrialisation. **Biggest centre of oil and gas services in**



Vietnam: The modern infrastructure serves the exploration and exploitation of oil and gas. Its continental shelf territorial waters have more than 1.5 billion tons of petroleum reserves and approximately 1000 billion m³ of gas. **Tourist development:** Tourism is developed as a priority. Its 72 kilometre coast, with primeval forests along it, can be used for seaside resorts all year around. Tourist clusters have attracted many new investments with some big-scale projects such as the Multi-phase Resort Ho Tram Strip.

sharing practices

Barcelona is an open and compact Mediterranean city, an international benchmark in urban planning, which aims to be a platform for innovation in the urban century. Therefore it is what is called a Smart City, one based on the principles of efficiency and social equity.

Barcelona is an excellent platform to propose and test new technologies and management systems based on the construction of an urban habitat that is essential in the agenda of urban growth. The main idea is to improve the quality of life in a framework where environmental policies and energy efficiency are priorities within the new information age. This is why projects and policies that allow urban environment protection, rational use of resources and improvement in city efficiency are being promoted by the Department of Urban Habitat of the City Council.

Barcelona, in partnership with key actors in urban development, wants to develop an evaluation system of cities at the global level: the City Protocol. This tool, useful for other cities, promotes the integration of information technology, energy, water, and

transport to enable better understanding and modulating of the complexity of urban systems. In short, Barcelona aims to become a city of productive self-sufficient neighbourhoods, interconnected and eco-efficient, in the heart of a metropolitan area that is high-speed, hyperconnected, energy self-sufficient, environmentally friendly and regenerated.

moving forward

- 1| A productive city
- 2| Infrastructure and a competitive approach
- 3| A new smart city, business and productive model: cohesion, quality of life, democracy

Barcelona | Spain



sharing practices

Batam is a city with rapid industrial growth in Indonesia, where most people are working in formal and informal sectors. This has led to a high demand for housing while the availability of land for housing is very limited. Thus, residential development in the form of vertical flats has been initiated. With the construction of towers scattered in various parts of Batam especially in the centre of economic and industrial activities, this is expected to encourage land use and provision of infrastructure facilities, and utilities to be more efficient and effective.

Batam | Indonesia



There are currently 70 towers of rental flats or vertical apartments (*Rusunawa*) spread over 7 locations in Batam. A Technical Services Unit under the Office of City Management administers 21 twin blocks with a total of 1,872 dwelling units. There is one bedroom, family room or living room, kitchen, terrace and a place to hang clothes in every house.



The clean environment in *Rusunawa* is supported by waste management and a drainage system ensures a flood-free environment. Public space and commercial area are available on each twin block as well as worship and educational facilities for children, playground, and mini market providing daily necessities. The good condition of the building, supported by good facilities and management, makes this the people's choice to live in.

For this achievement, Batam has been awarded 'The Best Rusunawa Management in Indonesia' since 2008 till 2011.

moving forward

- 1| Water treatment
- 2| Flood mitigation
- 3| Waste management

sharing practices

Bilbao in the last 25 years, has successfully transformed its economy and deteriorating urban environment into a modern and advanced city. While the world is currently situated in a crisis and an economic recession environment, the city of Bilbao is in an excellent financial and economic situation.

Bilbao | Spain



The transformation of the city and governance are two values of Bilbao that can serve as an example that we wish to share, but we also believe that the experience of our companies can be useful in other environments involved in transformation processes.

However, Bilbao is facing a new transformation where the urban population must be conscious about sustainability and efficiency. But the big challenge is to continue with the economic transformation of the city, as a reference point of Western Europe in innovation, technology, energy and knowledge.



sharing practices

The City of Bogotá is known as a city that has the welfare of its citizens as a top priority. Childhood, security, health, education programmes are the main concerns of the district government.

Bogotá | Colombia



The results of this great alliance between community and the district government have attracted the attention of investors to the city. It will lead Bogota to better levels of development and will help to reduce inequality.



moving forward

- 1|Transportation
- 2|Housing programs
- 3|Environmental development and sustainability

sharing practices

Today, Brisbane is Australia's 'New World City', proudly casual yet with a growing sophistication. With a population of 1.08 million, it is Australia's third largest city, a subtropical metropolis located in the heart of the nation's fastest growing region. Australia consistently ranks among the world's top ten countries for its quality of life and Brisbane is considered the nation's 'lifestyle' city. Internationally, it was ranked by fDi Magazine as one of the top ten Asian cities of the future.



Brisbane is Queensland's economic engine room, with an economy valued at \$114 billion – almost half (45%) of the total state economy. Local employment is growing faster than in any other Australian state capital. It has a balance of widely contrasting economic drivers. It houses the headquarters of the state's multi-billion dollar resources industry and is an international centre of excellence in mining technology and services. Also, the city is forging ahead as Australia's innovation leader on the talent, skills, creativity and drive of a multitude of small businesses and young entrepreneurs.



Brisbane is youthful, progressive and confident – home to Australia's premier live music scene, the nation's largest Gallery of Modern Art and one of the most important centres for digital games design outside the USA. It is the nation's gateway to the Asia-Pacific markets and 'knowledge' now accounts for much of the city's exports. Its business district is blossoming into a global nexus for commerce, the heart of an increasingly rich network of inner urban creative, cultural, educational, research and living precincts.

moving forward

- 1| Maintaining a healthy economy
- 2| Flood and natural disaster resilience
- 3| Infrastructure to match growth

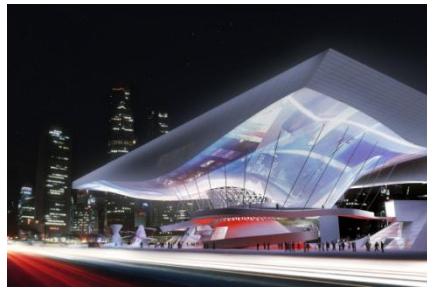
sharing practices

The nation's first international film festival, Busan International Film Festival (BIFF), was started in 1996. Since then, it has developed into one of the best international film festivals in Asia, and Busan has become a mecca for the film industry, including for film, post production and other film-related facilities and training. With the early success of the BIFF, it was felt that the festival should have a new eye-catching home base. After 8 years of planning and construction, Busan Cinema Centre was unveiled to the world in September 2011.

Busan | Korea



Busan Cinema Centre is not only a wonderful new home for the BIFF but also houses the former Cinematheque, screening classic and art films to a wider audience than was previously possible. Seminar and conference rooms, a library, restaurants and cafes make the Busan Cinema Centre a multi-functional space that invites all citizens to share in the city's dream of becoming a cinema hub. Busan Cinema Centre is also one of Korea's most iconic structures, attracting the attention of world-famous designers and urban planners. Its horizontal roof is now listed in the Guinness Book of World Records as the world's longest cantilevered roof.



moving forward

- 1| Maximize Busan Cinema Center's functions as a multi-faceted cultural complex while retaining its identity as a cinema center.
- 2| Promotion of Busan Cinema Centre by developing various culture programs and becoming an unmissable major attraction
- 3| Mid- and long-term development plans and strengthening of networks with relevant cultural organizations so that it can develop into one of the world's foremost cultural venues

sharing practices

Cape Town | South Africa

The Violence Prevention through Urban Upgrading (VPUU) Programme has been implemented in the Township of Khayelitsha, Cape Town, South Africa. The key partners of VPUU are the German Development Bank (KfW), AHT Group/Sun Development and the City of Cape Town. It addresses the most basic priority of urban policy –



personal safety. It offers a proven solution where this issue is most acute: the informal and semi-formal housing areas on the edges of major developing cities, through simple, cost-efficient and effective urban design measures. The strategic positioning of buildings and structures that provide visual surveillance and security along open and well-lit pedestrian paths ensure safe routes. Also, voluntary community participation is an effective means of training young people, assisting their entry into the formal economy.

Key to the achievements was the process of intense consultation with the residents of Khayelitsha, which led to an understanding of real needs and ownership by residents. The commitment to a multi-disciplinary approach has enabled integrated solutions incorporating the value of good urban design in



improving the basic quality of life. This approach is influencing how different departments of the city invest within communities. The VPUU methodology is already accepted by Cape Town for emulation in other communities and will soon be implemented in other South African cities.

moving forward

- 1| Create an enabling environment to attract investment that generates growth and job creation
- 2| Ensure a safe city
- 3| Ensure a transparent and corruption-free government

sharing practices

Central District | Singapore

Some signature initiatives and programmes that aim to promote environmental conservation and build a vibrant Central District for all to live, work and play in:

(1) SWITCH with Maybank

SWITCH or Simple Ways I Take To Change my Habits is a 3P (People-Public-Private) effort to promote environmental conservation as well as helping needy families manage their utilities consumption through the use of energy-saving light bulbs. Under SWITCH with Maybank, Maybank Singapore will pledge \$1 for each of its customers who choose to switch to electronic bank statements. The pledged sum of up to \$10,000 per annum will be used to purchase energy-saving light bulbs for installation in households in rental flats. The installation of the light bulbs is carried out by the bank's employees and grassroots volunteers. This initiative was launched in November 2011 and will benefit some 4,000 low-income households in Central Singapore District over the next three years.



(2) CLAP!

The Community Life Arts Programme (CLAP!) is an arts outreach programme by Central Singapore CDC. Two-hour-long non-ticketed performances by budding musicians and artistes are staged in five locations monthly in the District. Besides making the performing arts more accessible to residents



from all walks of life, CLAP! is also a platform for residents to bond with each other, as well as providing budding performers an avenue to showcase their performing and musical skills. CLAP! has constantly refreshed itself in recent years. Annually, in conjunction with the International Day for Persons with Disability which falls on 3 December, an ExtraOrdinary CLAP! session featuring performers with disabilities is organised at Far East Plaza, one of the five regular locations.

sharing practices

Champasak Province | Laos

Pakse city's best practices consist of three main successful components:



1. Urban Planning: To study and develop the core region of the southern part of Laos, the Pakse Urban Master Plan, which covers an area of 300ha, was designed and approved in collaboration with the Japan International Cooperation Agency (JICA) and the Asian Development Bank (ADB) in year 2001. Under the green city policy, ADB will do the TA and *Project Preparatory Technical Assistance (PPTA)* for the project.
2. Urban Infrastructure Development: Main infrastructure, such as the Mekong Bridge and the airport, were improved by investments from the private sector.
3. Under this project, urban services were always managed and maintained up to date so as to ensure a smooth operation of services.

To maintain economic competitiveness in the face of climate change, there is a need to embrace sustainable urban development via environmentally-friendly infrastructure improvements.

sharing practices

Over the past several years, Changzhi has increased 2,917,000 square metres of green area, added and reconstructed 1,067,000 square metres of public green space, and has green space in public parks and gardens in more than 90 places. The per capita area of

public green space is currently 11.7 square metres. Along the streets, there is one green space every 250 metres, one community-level garden every 200 metres and one city-level garden every 3 kilometres.

Changzhi | China



Close to the urban district, Laoding Mountain Forest Park, the 24 square kilometre Zhangze Lake and the surrounding wetlands are paradises where people can enjoy their leisure. Strolling along the wide streets or narrow lanes, people can feel the atmosphere of harmony – the white clouds floating across the blue sky, the trees and grass decorating the streets, and lanes and the rivers flowing peacefully around the city. The ancient city has been rejuvenated with new vitality, and this is the pride of every Changzhi citizen.



moving forward

- 1| Top talents
- 2| High-end technology industry project and investment
- 3| Scientific and reasonable function divisions and a master plan for a liveable city

sharing practices

The Mayor of Chennai is easily accessible to the common public 24/7. The response to grievances is very prompt and sympathetic. With e-Governance, many governmental services have been made available online. The Birth and Death registrations and issue of certificates are made online and free. All the tendering processes are transparent and rules are strictly followed.

In addition, Integrated Road Development programmes are being implemented, in which the roads are developed with all other facilities like storm water drains, footpaths, ducts, street lights and signage, etc. Lots of family welfare schemes are being implemented, such as taking care of the women, children, childbirth and aftercare. There are Primary Health Centres for the needs of urban poor where medical services are rendered free of charge. The city has developed and is maintaining more than 500 parks to have more green coverage. The public and non-governmental organizations are also involved in developmental activities. Finally, Chennai Corporation runs schools on par with the private schools, while Industrial Training Institutes have also been established for the poor people.

moving forward

- 1| Landfill site and effective garbage collection and disposal
- 2| Solutions for flooding
- 3| Solutions for traffic congestion

Chennai | India



sharing practices

Mayor Mark Mallory broke ground on the Cincinnati Streetcar Project earlier this year. Phase 1 of the Streetcar Project will create a 3.6 mile transit loop that connects development along Cincinnati's riverfront with its Central Business District and a historic neighbourhood called Over-the-Rhine that is currently undergoing an exciting revitalisation.

Mayor Mallory has seen the impact that passenger rail has in cities around the world. Streetcar systems create jobs, not only through construction, but also by bringing in numerous new businesses along the routes because owners

can count on a steady stream of customers to pass by each day. Cincinnati expects vacant properties along the route to be redeveloped for housing and retail. An estimated 3,700 people will ride the Cincinnati Streetcar every day. The project costs \$110 million and is expected to create an economic impact of \$1.4 billion. It is being funded, in part, with help from the Obama Administration. The Streetcar will begin operation in 2014.

Cincinnati | USA



sharing practices

Copenhagen | Denmark

The City of Copenhagen aims to prepare Copenhagen for a population of up to 637,000 by 2025. The city requires up to 45,000 new homes and we aim to provide space for 2.8 million m² of new commercial construction. The City of Copenhagen Municipal Plan 2011 aims to create economic growth in the entire Øresund Region while maintaining Copenhagen as a good city to live in and to visit. We wish to ensure regional and international collaboration and for this reason, we have entered into close collaboration with the City of Malmö. We want Copenhagen-Malmö to become Scandinavia's greatest metropolis.



Employment must increase in Copenhagen. Hence, we aim to create 20,000 new private-sector jobs and improve businesses' framework conditions. We aim for Copenhagen to generate a compound annual growth rate of 5% towards 2020. Our growth must be sustainable and we want Copenhagen to be the obvious place to develop and test new environmental and climate solutions. Our ambitious aim of Copenhagen becoming carbon neutral by 2025 is one way to achieve this. In order to achieve our goals, we will establish partnerships for green urban solutions, such as district cooling and a green lab solution in Nordhavn.



moving forward

- 1| Housing for 100,000 new Copenhageners by 2025
- 2| A unifying digital solution that supports smart sustainable urban solutions
- 3| Funding for future sustainable solutions to help the city achieve the goal to become carbon neutral in 2025

sharing practices

Da Nang | Vietnam

One of the best practices in urban development that Da Nang City has exercised is to resettle 268 families from the Nai Hien Dong fishing “slum” in Son Tra District into new residential areas. These residents had been living on stilt houses for more than 40 years. As their houses were built fragily using wood piles or bamboo trunks, dwellers of this fishing village were exposed to natural elements, and could not access basic services like electricity or clean water.



In 2004, the city’s People’s Committee made a bold investment of VND15 billion to build 268 new houses, and then relocated all families into these new houses. Each house, worth VND30 million, is equipped with steel roofing and tile flooring. The public housing plan is included in a bigger urban development scheme of the city, namely “5 Nos and 3 Yeses”:

5 Noes	3 Yeses
1. No extremely poor households 2. No illiteracy 3. No beggars 4. No drug addicts in the community 5. No murders in robbery cases	1. Yes, all residents are housed 2. Yes, all residents are employed 3. Yes, the city has a civilized urban living environment.

moving forward

- 1| Developing service sector
- 2| Developing hi-tech industry and IT industry
- 3| Developing a modern and synchronized infrastructure
- 4| Developing a healthy and cultural living environment
- 5| Developing high-quality human resources

sharing practices

The City Government of Davao established its Public Safety Command Center through Executive Order No. 12, Series of 2010. It is the first of its kind in the country wherein the coordinative structure is applied among the Police, Military, Central 911, Traffic Management Center and the City Government to provide solution for various

issues on security, crime terrorism, traffic, health and social services, and emergency response. This has improved public safety since the Center addresses mission-critical services with the use of modern facilities and technology through interoperability and inter-agency collaboration. PSCC enhances crime prevention through modelling of historical patterns of crime within the City. It also promotes an information sharing culture to ensure that shared information is transformed into situational awareness in addressing threats of terrorism. The Support of the Davao City Police Office was sustained if not intensified through the operation and maintenance of 126 patrol cars/jeeps/motorcycles used by the 12 Police Precincts and DCPO. As a result, the stable condition of peace and order maintained in Davao City allow the city to continue to realise growth in investments, generate more businesses and employment opportunities and steadily attract more tourists.

Davao City | Philippines



moving forward

- 1| Lack of housing for low income groups/informal settlers
- 2| Livelihood generation for local population
- 3| Disaster Risk Reduction and Climate Change issues

sharing practices Dehiwala-Mt Lavinia | Sri Lanka

Dehiwala – Mt. Lavinia Municipal Council is the second largest Municipality in Sri Lanka. The city is looking for private sector investors who are willing to participate in developing the city to international standards. The council consists of 29 elected representatives of the people headed by the Mayor. The administration is handled by the Municipal Commissioner, a public servant.



Currently, the Council has one of the best pre & post natal care in Sri Lanka with almost zero infant mortality rates in the Country. Since the current Mayor took office in August 2011, much work has been done to upgrade the 14 Maternity clinics and improve on solid waste collection.



moving forward

- 1| Solution to eradicate dengue
- 2| Funding for the extension of sewerage system to all areas
- 3| Viable solution to the end disposal of municipal solid waste

sharing practices

Dezhou City | China

Dezhou is in a good location as it is 50 minutes away from Beijing via the Beijing-Shanghai High-speed Railway.

Dezhou has a good source of land as the Dezhou government has reserved a rich amount of land for the development of new industries.

Dezhou has also adopted environmentally-friendly practices and has reserved a large size of land as a green zone in the city.

moving forward

- 1| Appropriate and efficient industries to be established.
- 2| Quality investment capital is needed.
- 3| Understandings of leading practice are needed.

sharing practices

After serving 10 years on the City Council, Roy D. Buol ran for the office of Mayor in 2005. His platform was based upon “engaging citizens as partners,” and what he heard from thousands of citizens was a consistent theme surrounding water quality, recycling, green space, public transit, cultural

vitality, accessibility and downtown revitalisation. During the 2006 City Council goal-setting process, Mayor Buol proposed and received full support from his council colleagues to focus on sustainability as a City top priority, stating “cities that get out in front on sustainability will have competitive economic advantages in the future.”



Dubuque | USA

What soon became known as Sustainable Dubuque is a City Council-adopted, community-created, and citizen-led initiative whose story officially began in 2006. A City Council priority each year since, we are continually working to expand awareness, create partnerships, and encourage initiatives involving all sectors of our community. Dubuque has become an early leader on the sustainability front.

Dubuque is a viable, liveable, and equitable community. We embrace economic prosperity, social/cultural vibrancy and environmental integrity to create a sustainable legacy for generations to come.

moving forward

- 1| Venture capital
- 2| Business incubator
- 3| Retail development

sharing practices

The Long Beach Promenade, located in Lower Sandy Bay, has long been regarded as a major recreational destination by the local community. An extensive redevelopment of the beach, foreshore and adjoining parkland areas was officially opened by the Council in March 2010. A

Master Plan for the area was developed with extensive community consultation and included improvements to car parking, changes to road infrastructure and traffic arrangements, enhanced facilities for pedestrians and cyclists, redevelopment of adjoining parklands, improved landscaping, upgrading of underground hydraulic infrastructure and the rehabilitation of the beach area. The project had commenced in March 2008, with the aim of improving the recreational amenity of the area by creating a more attractive public space.



Hobart | Australia

The new curved seawall follows the natural alignment of the bay, incorporating a wave return at the top. The 500-metre wall contains approximately 8,000 tons of concrete and 40 kilometres of steel reinforcement. A four-metre wide promenade now offers increased ambience with expansive river views, public art, landscaping, walking paths and a state-of-the-art energy efficient lighting system. Landscaping of the area provides for a range of active and passive recreational opportunities and includes expansive lawn areas, upgraded BBQ and picnic facilities, and new car parks. The area has also been enhanced by the installation of a new playground facility. 'Playscape – an all access playground', incorporates play elements suitable for children of all ages and abilities. The project was chosen by the Australian Institute of Landscape Architects as an Award winner in the *2011 Tasmanian Awards for Excellence*. The project also contributed towards Hobart receiving the national *Heart Foundation Healthy Community Award* in 2011.



moving forward

- 1| Transport planning
- 2| City revitalisation
- 3| Economic growth through investment and business development

sharing practices

The first Concept Plan of Ho Chi Minh City was formulated in 1993 after Vietnam embarked on the *doi moi* (renovation) policy in 1986. Since then, it has been supplemented and amended twice to commensurate with the socioeconomic development of Ho Chi Minh City.



Ho Chi Minh City | Vietnam

The Concept Plan is required to be farsighted and judicious which ensures the continued economic progress and long-term urban development in a sustainable manner as well as attract future investments.

The Concept Plan gives much attention to integrated technical infrastructure development with a consideration of economic sectors' master plan. It also ensures that there is



sufficient land for public transportation system. In brief, Ho Chi Minh City is trying to amend Concept Plan with a detailed roadmap for implementation.

moving forward

- 1| Enhance the capacity of public transport system
- 2| Protect environment through the development of green spaces in the inner city and upgrade drainage and sewerage system
- 3| Prevent inundation in the inner city areas and handle with the sea rising in the face of global climate change

sharing practices

The rise of urbanisation in Jakarta has created demand for a fast, reliable, and affordable mass transportation system. Established in 2004, the Trans-Jakarta Bus Rapid Transit System is the longest BRT network in the world, with a total corridor length of 183.6 km. The network is operated by BLU Trans-Jakarta, a state-owned company.

Jakarta | Indonesia



In 2011, the lineup of Trans-Jakarta BRT includes 554 buses, some of which use gas fuel as a means to promote environmental preservation. It also has 3 feeder routes and a feeder armada consisting of 15 buses. The company expects to expand the armada by adding 50 buses in the year 2012, as well as adding new corridors, 4 new feeder routes, and 15 feeder buses.



moving forward

- 1| Improving the transportation system
- 2| Improving flood control system
- 3| Improving waste management system with regards to eco-friendly solutions

sharing practices

Jilin City | China

Jilin City and Singapore are jointly building the Sino-Singapore Jilin Food Zone. With survival and development as its themes, it aims to safeguard human food supply and food quality safety, relies on its own advantages in location, resources and environment, and fully uses the advanced Singaporean development concept and management experience.

Following the sustainable concepts of safety, health, ecology, environmental protection, circulation, as well as relying on the technological standards, scientific research achievements and sales markets in the Chinese, Singaporean and global agriculture and food industry, through industrialised and integrated management, the Sino-Singapore Jilin Food Zone builds a complete industrial chain from fields and farms to R&D and processing of safe and healthy food for consumption at the end. Five major areas are to be built including planting and breeding base, food processing area, storage and logistics centre, food inspection and monitoring centre, R&D and human resources training base.

Finally a world-class demonstration zone of safe and healthy food production and modern agriculture development will be built. It will serve as a new driving force for the sustainable development of Jilin City as well as a model of the harmonious development of human and nature.



moving forward

- 1| Investment
- 2| Consumption
- 3| Human resources

sharing practices

Kuching North | Malaysia

Kuching North City (KNC) has shown its full commitment towards the preservation of the environment in many ways. Being certified with the ISO14001: 2004 has enabled KNC to prioritise its environmental protection initiatives to ensure an effective approach towards making Kuching a sustainable city. Strategically executed approaches of 3Rs have reduced the waste generation for Kuching North from 0.84 kg/cap/day in 2004 to 0.63 kg/cap/day in 2011. Sources of water pollution are minimised through the relocation of citizen settlements and business trades from the riverbanks. Compulsory desludging is regulated to ensure that sewage treatment facilities maintain their effectiveness.



Kuching North strives to become a low carbon society by focusing on creating community's awareness on the impact of global warming. Their initiatives include the Earth Hour event, utilisation of LED and alternative energy sources, and strongly facilitating citizen-initiated programmes such as cycling events, community tree planting and gardening. Action on vehicular emission is also undertaken through relieving traffic congestion. To validate their commitment and achievement in environmental conservation, the national government of Malaysia has awarded Kuching North with the Environmentally Sustainable City (ESC) Award twice (2008 and 2010). KNC also won the ASEAN ESC Award in 2008 and ASEAN ESC Recognition Award for Air Quality in 2011.



moving forward

- 1| Effective Public Transport
- 2| More Resource Recovery Initiatives
- 3| River Rehabilitation Program

sharing practices

Luang Prabang Province | Laos

Luang Prabang is one of the oldest cities of Laos, which was established, and have been preserved and developed for more than 1,200 years. Luang Prabang City is situated in the valley between the Mekong and Khan River, surrounded by mountains.



Luang Prabang became a world heritage site in 1995; it is rich in cultural and natural heritage, the combination of natural beauty, outstanding historical architecture and tradition which illustrate significant periods in human history. Culture has been well preserved and promoted. The landscape and environment have also been protected. These outstanding values create high potential to attract tourists to Luang Prabang, and the number of visitors is increasing year by year. The attractive tourist sites include historical, cultural, and natural sites. For many years, we have concentrated on preservation of world heritage sites through cultural tourist site renovation and improving natural tourist sites.



Luang Prabang was elected as “World Top City” of tourists’ favourite destination by the British magazine “Wanderlust” in 2006, 2007, 2008, 2010, 2011, and 2012. Moreover, Luang Prabang was awarded as a smoke-free town, as well as a pollution-free and clean atmosphere town in the ASEAN.

moving forward

- 1| Preservation of cultural and natural heritage
- 2| Preservation of landscape surrounding and environment
- 3| Cultural sustainable development

sharing practices

Makassar | Indonesia

Karebosi Square was in bad condition as a public space, where it was very dusty in the dry season and there was flooding in the rainy season. As a result, the space could not be optimally utilised by the public, for example as a jogging track, sport area, for music concerts, and for religious activities.

Thus, the community asked the City Government to redevelop the area to be more attractive, comfortable, and optimal as a public space. Due to limitations of the Government's budget, the Government tried to find a solution. First, an open competition for the design of Karebosi was held, competitors were sought from university students, academics, and consultants. This competition was at the national level, and there were almost 100 participants. From this competition, the Government found the best design based on the community's selection. Second, the Government of Makassar made open bidding for investors to revitalise Karebosi Square through public announcements in the newspapers, where the winner of the open bidding could develop the underground space as a commercial area, and the square as a public space.



Now, the revitalization of Karebosi square has given much benefit, not only to the Government of Makassar, but also the community and the private sector investors. The Government obtained revenue, the community can use it as public space and shopping centre, and the investor benefitted from the utilisation of underground space as a commercial area. Karebosi is now one of the strategic places in Makassar City.



moving forward

- 1| Urban transportation
- 2| Solid waste and waste water
- 3| Green public space

sharing practices

The Western Harbour has, in a couple of decades, transformed itself from being an industrial park into an area for knowledge and sustainable living. Since the closing of Kockums, machine halls and cranes have been making way for parks, swimming areas, schools, and living accommodations.



Malmö | Sweden

The aim is for the district to be an internationally leading example of environmental adaptation of a densely built urban environment. It has also been a driving force in Malmö's development towards environmental sustainability. Bo01 is the first development stage of Västra Hamnen (The Western Harbour), one of Malmö's growth areas of the future.

A fundamental ecological approach to planning, building and construction is a key tool in the creation of the district. With a system designed to locally produce renewable energy for 1,000 apartments, high architectural level and a green space factor system, the area attracts thousands of visitors each year.



sharing practices

Mbombela | South Africa

We have been listed as one of the country's eight best cities to woo investors for local economic development. We received honors for best financial management in the province by South African Local Government. We are the best tourism destination due to our proximity to the Kruger National Park. We are the regional hub of the Province.

moving forward

- 1| Water
- 2| Roads infrastructure and stormwater drainage
- 3| Housing

Metropolitan Manila | Philippines

sharing practices

In Metro Manila, concerned agencies including MMDA are continuously partnering the private sector in implementing numerous projects such as flood mitigation, pollution control and community-based disaster preparedness and management. MMDA in particular has sought



assistance from leading businesses in the dredging and cleaning of Metro Manila's rivers and open waterways. Numerous firms have given their valuable time and resources, such as free use of heavy equipment, in the cleaning of waterways, ensuring a safer and flood-free metropolis. The results of these efforts were clearly seen in 2011 when Typhoon Pedring hit Metro Manila. Less incidents of flooding were reported due to the fast receding of flood waters attributed to the clean-ups conducted.

Another programme under MMDA's private-public partnerships is the Flood Control Bayanihan Zone Alliance. The programme organised local business leaders and civic organizations to prepare their communities by providing them comprehensive rescue and relief training and basic rescue equipment such as floodboats and life vests. The private sector Zone Alliance then takes over the supply of additional rescue equipment and relief supplies when disaster strikes. There are currently 10 fully constituted Flood Control Bayanihan Zone Alliances covering all of Metro Manila's flood prone areas.



moving forward

- 1| Enhanced urban transportation systems and road infrastructures
- 2| Disaster preparedness and community resiliency
- 3| Urban greening

sharing practices

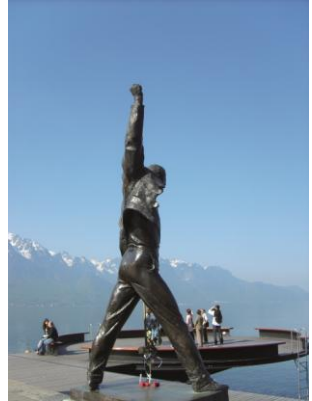
Montreux | Switzerland

Montreux is noted for its events organisation and promotion for tourist activities.

The city strikes a good balance between the population's needs and the goals of the tourism industry.

The city is also able to balance the important differences between landscape and urbanisation.

Finally, Montreux coordinates with private investors for new opportunities of development, in a win-win process for all.



moving forward

- 1| More apartments for new inhabitants, especially for families
- 2| New infrastructure and refurbishment for the welcome's industry
- 3| New steps for the mobility of the population and tourists

sharing practices

Moscow | Russia

Moscow's three best practices are as follows: first, there is the expansion of "open government" online resources where citizens can directly influence policy. Examples include web portals such as www.gorod.mos.ru and www.budget.mos.ru. Second, on the aspect of social services, there is a comprehensive social net and relatively equal distribution of public services. No place in Moscow is radically unsafe or poor and there is no problem of "ghettotization" or inequality. This is unlike most major cities in the world. Third, there is a high level of secondary education for all citizens.

moving forward

- 1| Creating a favourable environment for investments and growth of medium and small sized businesses
- 2| Modernisation of ageing infrastructure, not just through budgetary investments but through PPP and private initiatives
- 3| Making the city more "citizen friendly": more public parks, public spaces for pedestrians, less concentration in construction, expansion of use of public transport.

sharing practices

Home to almost half a million people and 12,978 businesses, Muntinlupa contends with the challenges of urbanization. Modernization increases its vulnerability to disasters due to environmental degradation. To mitigate the effects, we have implemented a Bring-Your-Own-Bag policy prohibiting the use of plastic bags on dry goods, regulating its use on wet goods, and disallowing the use of styrofoam. This ban is aimed at reducing plastic trash that prevent the continuous flow of stormwater in our waterways.

Muntinlupa | Philippines



Prior to implementation, a one-year moratorium was given for businesses and residents to comply with the directive. During that year, a Information, Education and Communication (IEC) campaign was conducted. This ensured that stakeholders were aware of the nature and importance of the ban. The shift in practice to using reusable, eco-friendly bags instead of plastic bags was hence facilitated by the city government's firm resolve and stakeholders' cooperation. At the end of this period, strict enforcement of the ban was carried out, with some establishments being penalized with closure.



Though our city was not the first local government unit in the Philippines to impose this prohibition, we have been acknowledged as most successful. The success of Muntinlupa's program implementation has earned the commendation of various environmental groups and is viewed as model legislation to be emulated.

sharing practices

Nasarawa State | Nigeria

The abundant mineral and agricultural resources in Nassarawa State provide a good and solid base for rapid industrialization when the necessary financial provisions are made. Marble in Toto, Awe, Lafia, and Wamba; high quality glass sand in Lafia; clay in Keffi, Wamba, Karu, and Kokoam, baryte in Awe and Obi; precious stones in Awe and Nassarawa Eggon, tin in Udegi are some of the minerals that have the prospects of being found on an economic scale.

Another great attraction offered by the state is in the provision of raw materials for agro-based industries. Such industries could include various food and beverage processing firms as the state produces a wide range of crops which include yam, cassava, corn, rice, groundnut, cowpea, soyabeans, beniseed and melon.

Finally, with its beautiful and serene landscape and its proximity to Abuja, the federal capital, Nassarawa State has immense potential for the tourism industry. The state is naturally endowed with numerous waterfalls, lakes and mountains, such as Farin Ruwa Falls, one of the highest falls in Africa. If this potential is properly harnessed, it will give birth to a thriving tourism industry.

moving forward

- 1| Urban development
- 2| Airport
- 3| Railway

sharing practices

Nausori Town | Fiji

Nausori is a small town with the Greater Suva area, where another city Nasinu also sits. It is part of the fastest growing area in the country. During the last census its population grew by 7% and is likely to continue in the immediate future, given that the total urban population is now about 54%. The urban drift is still growing and the city of Suva and its surrounding Nasinu and Nausori are the biggest recipients of migrants. This poses a major challenge in terms of available infrastructure to accommodate population growth, in terms of the environment impact of human settlement with poor drainage and sewerage systems and new investments to create business to generate employment for the growing town. The Nausori Town Council is taking several strategic measures:

1. It is working with government and non-government agencies to strengthen its infrastructure capacity. This year it is building a new market and bus stand (inter Transport project). Together with the capital city Suva, Nasinu and Lami, it worked with the Cities Development Initiative for Asia (CDIA) to develop key infrastructure proposals in urban transport and drainage.
2. In November 2011, the Council received donor support from another international NGO in Climate Change Adaptation assessment for the Rewa River catchment part that is along Nausori town. This is crucial since flooding is a major issue recently in Fiji. It is important for Nausori to undertake this exercise as it is located on the country's biggest river, and the drainage assessment upgrade by CDIA will help the Council in developing mitigation measures against future flooding.
3. The Council is reviewing its 20-year Town Planning Scheme. Complex land tenure systems have a major impact on urban planning and major changes in government policy are occurring to facilitate urban land use planning. Some of town's old heritage buildings will also be retained.
4. The Council is working with the government in the adjustment of the laws in public health and town planning to enable it to embrace urban agriculture. Many of the migrants have opted to practice urban agriculture to sustain themselves. We have opted not to prosecute some of these illegal farmers and are consulting with the relevant ministries about the retention of the practice of urban agriculture.
5. Our last major issue is the need for institutional assessment. For a town that has dramatically grown it is fraught with institutional weaknesses that require a deliberate strategy to be more capable in handling major investments. Nausori, like all the municipalities in Fiji lack technical and competent professionals. It sees it as a major growth challenge and wishes to seek some international donor assistance in the supply of manpower through exchange programmes with other cities and countries.

moving forward

- 1| Technical Capacity Development
- 2| Infrastructure Development
- 3| Sustainable Economic Development

sharing practices

Navotas City | Philippines

The City of Navotas would like to take advantage of its greatest assets – its people. The Navotas Livelihood Program aims to uplift the lives of every Navoteño by providing the following: employment opportunities through a job placement system; an entrepreneurship program to provide various trainings and formation seminars to existing and would-be entrepreneurs; credit and loan facilities for qualified entrepreneurs and assistance in the formation of cooperatives in the barangays.

In addition, Navotas Scholarship Programs aim to ensure that the brightest youth have access to the best education possible. This will also enable less fortunate but otherwise deserving Navoteños to attain their dreams of quality education and be able to provide for the future of their families. These scholarships include: Navotas High School Scholarship, a scholarship program for poor but deserving graduating elementary school pupils where qualifiers shall enroll in any public high school within Navotas City; Navotas College Scholarship, a scholarship program for poor but deserving graduating high school students who will enroll at Navotas Polytechnic College upon passing the entrance examination; Navotas Teachers Scholarship, a scholarship program for permanent elementary or secondary school teachers of public schools in Navotas City who are seeking higher education; and the Navotas Merit College Scholarship, a scholarship program for graduating high school students with exemplary academic standing, regardless of their economic status, with qualifiers enrolling in any top college within Metro Manila upon passing the entrance examination.

moving forward

- 1| Reclamation
- 2| Flood solution
- 3| Housing

sharing practices

The New York City Green Infrastructure Plan presents an alternative approach to improving water quality that integrates “green infrastructure,” such as swales and green roofs, with investments to optimise the existing system and to build targeted, smaller-scale “grey” or traditional infrastructure. This is a multi-pronged, modular, and adaptive approach that will provide widespread, immediate benefits at a lower cost. The green infrastructure component of this strategy builds upon and reinforces the strong public and government support that will be necessary to make additional water quality investments. A critical goal it has is to manage runoff from 10% of the impervious surfaces in combined sewer watersheds through detention and infiltration source controls.

New York City’s “Green Strategy” is nimble enough to incorporate new technologies as they emerge during the implementation of our plan. DEP will preserve its ability to pursue larger grey infrastructure if necessary, in the event that the Green Strategy cannot achieve water quality objectives in a particular drainage area. Promoting green infrastructure has been endorsed by the U.S. Environmental Protection Agency (EPA) and the New York State Department of Environmental Conservation (DEC). Under Administrator Lisa Jackson, EPA has testified that green infrastructure is an “effective response to a variety of environmental challenges that is cost-effective, sustainable, and provides multiple desirable environmental outcomes.”

New York City | USA



sharing practices

North East District | Singapore

Singapore has and is constantly embarking on efforts to ensure that our people are more aware of the impact of Climate Change and how to reduce carbon footprints. The North East Community Development Council (CDC) has actively promoted the People, Private and Public partnership and has seen more corporate companies stepping forward to take the lead in promoting green efforts. This year, the district will see an Environmental Hub being built in a local school to help educate both students and residents in the district on how to save the environment. The \$100,000 hub is sponsored by Applied Materials (SE Asia) Pte Ltd. The district has also seen its first corporate recycling partner – Coca Cola (Singapore) – which is working closely with the CDC to spread the benefits of recycling to residents in the district. The CDC also sees individual effort as especially important and has an active role in promoting awareness among residents of all ages. The CDC has recently introduced the North East Eco Kids Programme, which reaches out to teach pre-schoolers about caring for the environment. It comprises of a workshop jointly organised with a green NGO – Ground-Up Initiative. Children are taught how people, animals and the environment are connected through arts,



music and potting plant activities. Cycling is a great way to help people socialise, get fit, and enjoy their local environment while also doing their bit to lower their carbon emissions. Since 1 March 2010, Tampines – part of the North East district – has become the first town in Singapore to legalise shared pathways for both pedestrians and cyclists. This has seen many residents adopting the green habit. The North East CDC, Traffic Police and the Safe Cycling Taskforce have started the North East Safe Cycling Clinics for the public since December 2009. To reach out and educate residents who cycle regularly, North East CDC is working closely with schools in the district to conduct clinics in schools and Community Centres. The efforts have seen more residents taking to cycling as a means of transport within the town and has helped reduced carbon footprint. The positive response has encouraged the Singapore government to look into having more of such cycling towns.

sharing practices **North West District | Singapore**

Established on 24 November 2001, the North West Community Development Council (CDC) functions as the local administrator of the North West District; initiating community programmes to promote community bonding and social cohesion. North West CDC provides various community, social and job assistance services for our residents through 3 strategic thrusts: **Assisting the Needy**, **Bonding the People** and **Connecting the Community**.

The North West District has a multi-racial and religion population of 706,291 residents, comprising Chinese - 69%, Malay - 18%, Indian - 10% and Others - 3%. The CDC works closely with our partners to promote active and healthy lifestyle through leveraging on Healthy Lifestyle programmes as **Channels** to reach out to residents of all **Ages**, across all **Races** and across all housing **Estates**, to build an All-CARE community.

The five Healthy Lifestyle programmes are Brisk Walking Club, Health Qigong Club, Dance-Fit Club, Community Aerobics Club and SwimSafer Club, comprising 62,000 members and 210 Healthy Lifestyle Clubs. These programmes provide regular engagement platforms to build friendship and community bond socially to improve the quality of life of our residents. The North West CDC will continue to expand and set up more interest groups so as to foster a caring, dynamic and cohesive community.

sharing practices

Palembang | Indonesia

While serving as the Mayor of Palembang city, Ir. H. Eddy Santana Putra M.T managed to acquire some achievements both nationally and internationally. At the national level, some achievements are: in the years 2007-2008, Palembang won the title as the city with the best management of Sanitation and Drainage at the national level, the best management of slums areas, the best clean water management for households, and the best home treatment.

In 2009 Palembang received acknowledgement as the city of producer of rice. In 2010, Palembang received awards including ADIUPAYA PURITAMA (the best housing and settlement development), and in the same year it received the Adiwiyata Award (best city parks). In 2012 it received the Wahana Tata Nugraha Award. In addition, for six consecutive years from 2007 to 2012, Palembang was awarded the ADIPURA Award (the cleanest metropolitan city in Indonesia).

Palembang not only successfully made achievements at the national level but also at international level, as follows: in 2008 Palembang got the ASEAN AWARD (Environmental Sustainable City Award), in 2009 it received numerous awards, such as the CLEAN WATER Initiative (CAI), REPRESENTATIVE CITY (award for the city of Palembang), PARTNERSHIP COUNCIL (Awarded to the Mayor of Palembang).

moving forward

- 1| Build Waste Water Treatment Plant (WWTP)
- 2| Sustainability environment
- 3| Develop good public transportation (Bus Rapid Transit)

sharing practices

To transform Palo into a liveable and sustainable city, the LGU is redefining its Comprehensive Land Use Plan and Economic Investment Plan to include well-planned agro-industrial and socioeconomic development initiatives, alongside environmental sustainability.

Investments projects currently implemented and in the pipeline include flood control and improvement of the drainage system, housing, livelihood services and infrastructure connecting all *barangays* to improve agricultural production. For solid waste and surface water quality management, its target is to reach the waste diversion requirement of 50% through recycling and recovery by 2012, and through use of low cost technology in domestic wastewater treatment in pilot *barangays* by 2013. Projects started include community-level composting and increased campaigning against indiscriminate disposal of garbage. It has increased community engagement through Adopt-a-River programmes, the Recyclables Waste Bank and recycling plastics with cement to form concrete blocks for pavers/foot paths.



Palo is now embarking on strategies for socioeconomic competitiveness. LGU-Palo is strongly engaged on environmental planning and impact assessment for an eco-tourism and adventure park project to

effectively manage the natural resources within the Danao Lake Area, it also planned and prepared a proposal for eco-industrial park development and waste management centre, and is ardently implementing the projects defined under the comprehensive Municipal Coastal/Fishery Management Plan with capacity building support from GIZ.



moving forward

- 1| Business, economic investments and PPP
- 2| Improving community infrastructure and road network
- 3| Eco-industry and integrated solid waste management improvement and wastewater treatment

sharing practices

The Penang State Government implemented several steps towards becoming the Green State in Malaysia. Among the steps taken were the No Plastic Bag Campaign introduced in 2009 for supermarkets and hypermarkets, which saw an immediate reduction in the use of plastic bags. This was followed by the No Polystyrene Containers in the Local Council's Hawkers' Centres. Another initiative was to increase or enlarge green areas especially pocket parks. Measures were also taken to improve the quality of life through environmental planning which involves tree planting, with the aim of greening the inner city areas. The Penang Municipal Council with the backing of the state government embarked on a plan to promote cycling as one of the steps to reduce the use of motorized vehicles. The City Central Area Transit (CAT) Service was introduced in 2009 within the central business district of George Town and the Heritage Zone. The intention was to reduce congestion and encourage the use of public transportation by providing free, reliable, frequent and comfortable bus service. Penang is one of the first states to have a Car Free Day along one of the streets in George Town. Whilst plans are made to implement works to alleviate traffic congestion, the Penang Municipal Council is committed to the state government's efforts to make Penang Cleaner, Greener, Safer and Healthier. Penang is proud that we were promoted as the most liveable city in Malaysia for two years – in 2011 and 2012.

Penang | Malaysia



sharing practices

The City of Perth is currently realising a number of landmark redevelopments that are enabling our city to grow and develop in a more inter-connected way. As our city grew outwards and with some decentralisation, many previously well utilised spaces were forgotten

or simply left behind. But with the current demand for space, underutilised spaces like inner-city laneways, vacant basements and empty upper floors are being reborn. The activation of underutilised spaces was identified as a critical factor in attracting and retaining a new breed of businesses – primarily creative industries and bespoke businesses, retail shops, small boutique bars and cafes that facilitate the city's economic and social growth while exuding a great city vibe. As a collective, they add to the intricacy of our maturing and increasingly sophisticated city streetscapes.

Resources have been allocated to identify and understand the key barriers that may inhibit or prevent activation of these spaces. We are creating urban strategies engaging private building owners and connecting them with young yet experienced tenants. It is

paramount to our ongoing sophistication as a city of substance to encourage communication between the private and public sector; to take the lead and develop not only financial incentives but economic facilitation services that encourage a greater use of our city's remaining underutilised spaces.

moving forward

- 1| Continue to establish and nurture relationships between the private and public sector encouraging economic development
- 2| Investigate and study key elements during activation of underutilised spaces to gather solid evidence to make informed decisions.
- 3| Identify, select and support opportunities to activate underutilised spaces in consultation with building owners, businesses, and other organisations.

Perth | Australia



sharing practices

Phnom Penh | Cambodia

Phnom Penh now has about 2 million inhabitants who need 10,000 new housing units annually. In response to rapid population growth, the capital was expanded by incorporating 20 communes from the neighboring Kandal province. We have also made available public facilities to relieve the need to migrate to the overcrowded city's center. Apart from the six satellite cities, private investors have built more than 80 residential complexes.

The increase of high-rise buildings is testament to the development of Phnom Penh, reflecting the demands for living space and commercial business. The challenge between preserving Phnom Penh's charm as an ancient city and modern development is a big one. The Capital Hall has established a Master Plan for urban development, an important step towards preserving our priceless heritage. This Master Plan also includes a development project of the Chaktomuk River area, transforming it into a valuable gem at the heart of the Capital. In addition, the Capital Hall wants to preserve the environment in Phnom Penh. In order to provide a healthy living environment, parks and gardens are built quickly. To avoid traffic congestion and reduce pollution, the Royal Government will establish a public transport network, while the Capital Hall will launch a campaign to encourage cycling. Hard-working residents of Phnom Penh are entitled to a healthy environment, and this is a priority for Phnom Penh Capital Hall.

moving forward

- 1| Proper sustainable land use plan
- 2| Proper traffic and public transportation management system
- 3| More infrastructure in suburban area

sharing practices Quang Ngai Province | Vietnam

Quang Ngai plays an important and strategic role in the Central Vietnam major economic zones, as well as in the East- West Economic Corridor for its location right in the middle of the country. Quang Ngai is accessible by land including via railroad, by sea and by air. The Dung Quat economic zone located in Quang Ngai has been planned as a multi-functional, multi-sectorial comprehensive economic zone with a high concentration on petrochemical and refining industries, heavy industries, engineering, high technology and processing industries in service of export with a view to promote the economy of Central Viet Nam. For this reason, the Authorities of Quang Ngai pay special attention to environmental protection.



The Agency for environmental protection has conducted an action plan with many activities such as launching campaigns to raise awareness of the people on environmental protection; forming joint task-force units including volunteers from students, young-pioneers, army, officers etc. to plant trees; collect rubbish in residential areas, parks, beaches; holding contests among enterprises in applying new technology in production to save fuel and to reduce toxic emissions.



泉州地处中国东南沿海，是古代“海上丝绸之路起点”，宋元时代是“东方第一大港”，被联合国教科文组织确定为全球第一个世界多元文化展示中心。2011年，泉州实现生产总值4271亿元人民币，是中国重要的服装、制鞋、轻工、石化制造基地。

泉州的土地和海域面积均为1.1万多平方公里，人口800多万。如何建设这么大一个城市，我们认为，让广大市民、也就是这座城市的主人一起行动，是最有效的途径。为此，在实践中，**我们始终鼓励公众参与决策**。去年以来，我们开展了“城市建设管理年”活动，积极发动广大市民参与出谋划策。邀请了许多市民代表，就物业管理、城市绿化、环境卫生等方面举办了10多场专题座谈会，共同查找问题，寻求解决办法。同时，与我市主要媒体合作，面向广大市民，征集城市建设管理的

“金点子”400多条，其中较有价值的50多条，都分解到政府部门整改落实。在实践中，**我们不断拓宽公众参与渠道**。建立了城市决策部门与市民群众之间的沟通机制，实现政府与公众间的良性互动。比如，泉州市新行政中心、市民广场及配套建筑方案，6家竞标单位设计了6种方案，我们通过展示活动向社会各界广泛征求意见，将公众意见进行综合梳理后进行吸纳，并结合专家的评审意见，评出了最终的中标方案。在实践中，**我们注重培养公众参与能力**。公众参与是对政府工作的一种认同，通过公众参与，可以提高城市决策的科学性和民主性。因此，有计划、有目的、并通过适当方式提升公众参与的能力，十分必要。2010年，《泉州市城市总体规划》（修编）获批实施，确定了980平方公里中心城区和2980平方公里城市规划区范围。我们立即组织到各县（市、区）进行规划成果巡回展，并指定专人为广大市民讲解，既让广大市民迅速了解规划，又有效提升了市民参与规划的能力，取得很好成效。

我的发言，或有不尽妥当之处，诚望得到批评指正。

谢谢大家！

sharing practices

In the Philippines, Quezon City is a pioneer implementer of the Green Building Ordinance which mandates the use of eco-friendly technologies and systems in structural design and construction.

Quezon City | Philippines



The city operates a clean development mechanism based on biogas emissions reduction from a landfill, as well as a waste-to-energy facility from this source. Quezon City keeps track of its carbon emissions and reports this regularly to the carbon Cities Climate Registry (cCCR) as an offshoot of the City's commitment to the Mexico City Pact. The project measures emissions from facilities owned and managed by the city government such as buildings, streetlights, vehicles and landfill.

The city's housing and resettlement program is anchored on disaster-risk reduction, prioritising the movement of the poor out from living in waterways and other danger areas. To further reduce disaster risk for all residents, the city's policy is to transform embankments and areas in and within five metres of earthquake fault lines into parks, to discourage the building of homes and other structures in these high-risk areas while spreading pockets of greenery in the city. Markers have been placed on the fault line, properties within five metres on both sides of the fault line have been clearly identified, and their owners properly notified.



moving forward

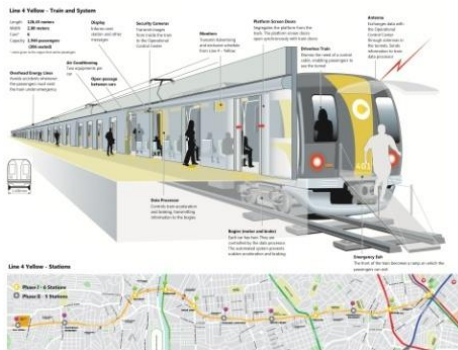
- 1| Easily replicable, low-cost housing construction
- 2| Solutions to classroom congestion/ alternative education modes in public schools
- 3| Transformation of waste into durable construction materials

sharing practices

In 2006, the State Government signed the Nation's first Public-Private Partnership (PPP) for operating and maintaining Line 4-Yellow of the São Paulo Metro. Throughout the 30-year operation, the ViaQuatro concessionaire will invest US\$2 billion on the line for maintenance, operations, and acquiring systems equipment and trains, with 14 being bought during the 1st phase, with six stations, and up to 15 trains for the 2nd phase, and five more stations. When it is fully operational, Line 4-Yellow will be 12.8 kilometres long and have 11 stations, connecting the downtown Luz district with that of Vila Sônia, on the capital city's west side.



Line 4-Yellow has the most modern equipment available for metro operations in the world. Driverless technology is fully automatic and provides greater safety for passengers. It also offers more comfort, with air conditioning, free movement between cars, low noise levels, and direct communication with the control centre, as well as platform doors that lower the risk of accidents and interruptions. Currently, ViaQuatro carries more than 630,000 passengers per day. Line 4-Yellow is ranked among the 100 most innovative infrastructure projects in the world, and makes an important contribution to the development of the city of São Paulo.



moving forward

- 1| Sustainable and affordable housing
- 2| Slum upgrading
- 3| Public-private partnerships in downtown for affordable housing and urban redevelopment

sharing practices

For over 40 years, the slopes of “Serra do Mar” have been occupied illegally. Population growth and urban development have resulted in irregular housing units in areas that belong to the State Park of “Serra do Mar”, the largest continuous area of preserved Atlantic Forest in Brazil.

São Paulo State | Brazil



The growth of human settlements in “Serra do Mar” threatens this important ecosystem, increases the risk of geological accidents that endanger the lives of thousands of people, and results in increased pollution of the River Cubatão, which supplies many cities in the region. In this context, we developed the Environmental Restoration Program of “Serra do Mar”. The program consists of integrated interventions in housing and environment to promote safe housing in neighbourhoods with complete infrastructure, preserving the State Park and other remnants of Atlantic Forest.

The programme was characterised as the largest action of this kind in progress in the world, according to the Inter-American Development Bank (IDB), one of the funders. The program began in 2009, in the municipality of one of the most critical areas of the region, where interventions are developed in partnership with the local government.



The programme directly benefits over 7,500 families with new housing and urbanisation works.

moving forward

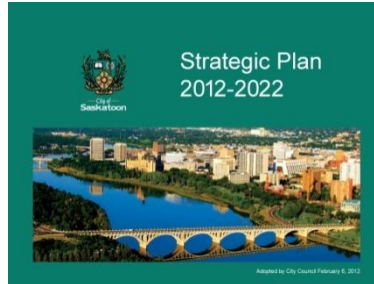
- 1| Sustainable and affordable housing
- 2| Slum upgrading
- 3| Public-private partnerships in downtown for affordable housing and urban redevelopment

sharing practices

The City of Saskatoon's Community Engagement Process has become an integral part of civic planning. Saskatoon is a fast growing city, and the level of growth experienced over the past decade is expected to continue. As Saskatoon looks ahead, it needs to respond to global trends affecting all cities. To keep Saskatoon one of

Canada's most attractive, liveable, and prosperous cities, the City embarked on the most ambitious and inclusive community engagement process in the city's history. Between 7,000 and 10,000 citizens participated and told us what matters to them, what they like and value about Saskatoon, and what they aspire to achieve as Saskatoon grows over the next 50 to 70 years. Community visioning and civic engagement played an important role in developing Saskatoon's 10-year Strategic Plan. It outlines strategic goals around the areas of creating a Culture of Continuous Improvement, Asset & Financial Sustainability, Quality of Life, Environmental Leadership, Sustainable Growth, Moving Around and Economic Diversity & Prosperity. The community values and Strategic Plan are being used to develop other important documents to help create a sustainable city. For example, Council identified a 10-year strategy to develop its Integrated Growth Plan which includes transit, land use, roadway, and water and servicing strategy for a population of 500,000. An "Innovation Team" was established to develop a high-level vision and set of policy and principles that could be used to guide Saskatoon on how it can grow sustainably.

Saskatoon | Canada



moving forward

- 1| Managing rapid growth and operating costs for existing infrastructure, and obtaining funding for new assets in Transportation, including Transit
- 2| Balancing the need to keep property tax down, with expectations for increased services from citizens
- 3| Housing.

sharing practices

Over 85% of Sokoto state's population is engaged in agriculture. The main crops are millet, guinea corn, sugar cane, beans and cereals. sustaining revenue generating capacity of over The state is second only to Borno in livestock production N400,000 per month, Although available data on cattle population are dated, nevertheless, the National Livestock Survey showed that Sokoto State has a livestock population of nearly 1.18 million cattle, nearly 2.9 million goats, 1.98 million sheep, 2 million chickens, 45,000 camels, 34,532 horses and 51,388 donkeys.

Sokoto State | Nigeria



Industries available in the state at the moment include the Cement Company of Northern Nigeria at Sokoto, Inco Beverages Factory, Ceramic Industry at Sokoto and several others. Other industries at various stages of completion include the Sokoto Synthetic Marblewares Ltd, Sokoto, Farriacco Aluminium Roofing sheets, Best Bag Co. Ltd. and Silcola Dairy Company as well as the Flour Mills. In addition, there are numerous financial houses ranging from banks to insurance houses. Cottage industries like dyeing, leather tanning, black smithing, weaving and carving are found in the state. Also, local and small-scale industries like clothing design, woven goods like hats and mats and many leather goods are available. Remarkably, a joint domestic trade fair between Sokoto, Kebbi, Zamfara, Niger and Kwara States was held in Kebbi in October 1997. Since then, the state has been participating in such domestic fairs and in several national and international trade fairs.



Sokoto State is popular for its Gudale cattle and acknowledged clay and limestone formations all over the state. By this virtue, industries like the Sokoto leather and tanning industry, the Cement Company of Northern Nigeria, Sokoto, and a host of others are located in the state with over 75 per cent locally sourced raw materials.

sharing practices

South Delhi | India

Delhi is the capital of India and a truly cosmopolitan city. The best practices followed by the residents of Delhi are outlined here:

1. Religious tolerance: The city represents true culture of India which is described as “Unity in Diversity”. Being capital of the country, the population of Delhi comprises of almost all religions and localities of the country. The people of Delhi have a very tolerant attitude towards the religion/faith towards other religions.
2. The city represents a unique combination of modernity and tradition. On the one hand people of Delhi are highly modernized in terms of their lifestyle but also in terms of their attitude and approach. On the other hand, they still follow cultural and religious traditions. This is a unique phenomenon which can be seen in this city only.
3. The people are quite health conscious and have a helpful attitude towards unity and the poor. Because of such traditions and practices, the migrated populations from different parts of the country are well assimilated without any conflicts.

moving forward

- 1| Curb heavy traffic congestion
- 2| Provide civic education in schools
- 3| Curtail migration from neighbouring states

sharing practices

South East District | Singapore

Since 2005, South East Community Development Council has been organising the My First Break (MFB) programme for youths who are academically qualified and community minded but do not have the financial means to undergo an entrepreneurship programme which includes an



overseas learning trip. This programme aims to cultivate community spirit in the youths and have them initiate outreach and pay-it-forward initiatives through their post-trip micro businesses and eventually via MFBA community projects. They also learn about the impact of entrepreneurship and the importance of a social network in the business world.

In 2007, a My First Break Alumni (MFBA) was set up to continuously engage our MFB youths, and to provide financial support for alumni activities, community projects, training/development programmes, and education bursaries. The MFBA is also a platform to harness the spirit of volunteerism among the alumni through the sharing of experiences and knowledge, as well as mentoring the new cohorts for the MFB programme.



Since 2009, South East Community Development Council together with the Marine Parade Family Service centre, have organised annual Seniors' Learning Camps. The seniors learnt new skills, made new friends and bonded through teambuilding games, workshops, and talks. After the camp, they are involved in community projects where they apply the skills learnt to benefit the community. Through this, seniors are encouraged to be active and involved in volunteer work to contribute back to the community. A Seniors' Learning Camp Alumni was also set up in 2010 to build a pool of active ambassadors, sustain and strengthen the relationships built during the camp and encourage them to stay involved in active citizenry.

sharing practices

On December 25, 2010, the people of Taichung City and Taichung County received an administrative Christmas present – a new unified city and county government. This newly minted Taichung City Government will reign over a territory stretching from the Taiwan Strait to over the Central Mountain Range into eastern Taiwan. It will encompass the skyscrapers of downtown Taichung and tiny aboriginal villages in the mountains. This new mega-city will see a huge increase in population. Perhaps more important is how this positions Taichung locally and internationally. The new city government will have greater abilities and opportunities to advance Taichung's development as the hub of central Taiwan both within Taiwan and throughout the region.

Taichung City | Taiwan



Over the next few years, however, big changes are coming. What all these changes will be, what form they will take and where they will lead us are still unclear, but some of the coming changes are already starting to take form. Over the course of 2011, the city council and administration has worked on setting city-wide standards and laws and implementing the merger. However, it may take some time for relevant laws and regulations to be passed.

Gateway District

~ A New Gateway to Taichung



moving forward

- 1| Culture: Integrating urban, environment, art, creativity and life, in collaboration with production industry to generate a prosperous future.
- 2| Low-carbon: Taichung is the low-carbon model city of Taiwan. We believe that low-carbon life is not a policy option but an ultimate destiny.
- 3| Intelligent city: Taichung will continue to promote development of applied industry based on information and communication technology aiming to establish a safe, healthy, and energy- efficient intelligent life style.

sharing practices

Triumphing over strong opponents, Taipei has won the right to host the 2017 Summer Universiade. This sporting occasion will be the most prestigious, largest-ever multi-sports event in the country, which will attract more than 12,000 athletes from 160 countries. The advanced ground infrastructure,

modern facilities, as well as cultural and technological offerings have been the reasons why Taipei was chosen as the host for this grand event.

Taipei | Taiwan



Aside from the 2017 Summer Universiade, the city of Taipei is also striving to build a sustainable metropolis that welcomes newer and better development for the younger generation. In light of this hope, the city government has unleashed a series of plans to rejuvenate the city. The plans include: interest-free loans for young people to study abroad, business loans for young entrepreneurs and subsidies to boost birth rate. More than 25,132 new babies have been born since the launch of this policy. Another project at top of our list is the cleaning of our main rivers. In our continuous efforts, the cleaning projects have been successful. The Tamsui river is now moderately polluted and Jingmei river is only lightly polluted. A new 111 km bike route has been built along these rivers. This new recreational path, along with the Gongguan Water Park, serves as terrific scenic spots for residents and visitors to enjoy.



moving forward

- 1| Total revamp and newer city development
- 2| Attract foreign investments
- 3| Enhance citizens' trust

sharing practices

Taoyuan County serves as the window for Taiwan's economy. It has the top industrial area with an output value of \$2.32 trillion per year, dominating Taiwan for nine consecutive years. Recently, tourism development has presented outstanding results. One of the most successful constructions is the Xiaowulai Skywalk completed in 2011. It is structured with an \$8 million steel platform extended 4 metres from the cliff so that the waterfall can be clearly viewed from the top. The site marked a record-breaking 280, 000 visits per month and is voted as the most extraordinary tourist attraction in Taiwan.

Taoyuan | Taiwan



On the other hand, Daxi Township is renowned for being the "Town of Presidents". It has been voted as the top ten tourist spots, and nominated as the most popular town. The two tranquil Chiangs' Culture Parks, traditional Daxi Old Street, and the famous bean curd all demonstrate the features of Taoyuan. It is not only a place worth investing, but also a scenic spot for locals and tourists.



moving forward

- 1| Create tourist attractions to promote tourism to the world.
- 2| Introduce water remediation technology to create a clean and water-friendly environment.
- 3| Plan the vicinity of transit stations to make the city prosperous.

sharing practices

Tashkent's public transport system is an example of the city's best practice in urban planning, environmental protection and social development. The city has an efficient and modern system of public transport, which includes subway, buses and trams and managed by the state municipal company "Toshshahartransxizmat".

Tashkent | Uzbekistan



Public buses account for a major share of passenger traffic in the city. Since 2005, with strong support of the Uzbekistan Government, Tashkent has been gradually renewing the city's fleet of 1,600 buses with modern and ecologically efficient buses, which meet Euro-3 and Euro-4 standards. Today, about 1,000 Mercedes-Benz and more than 700 Isuzu locally manufactured city buses are in service. With the introduction of new comfortable buses, the number of daily running buses has decreased by 7.5 %, while passenger traffic has increased by 28.3%. Moreover, by optimising traffic routes and introducing an eco-efficient public transport system, Tashkent has maintained its reputation as the cleanest city in the region.

The Uzbekistan government's leading role in upgrading and developing bus, subway and trams services in Tashkent underlines the social importance of creating an affordable and efficient public transport system to people, especially socially protected segments of the population such as retirees and students.



moving forward

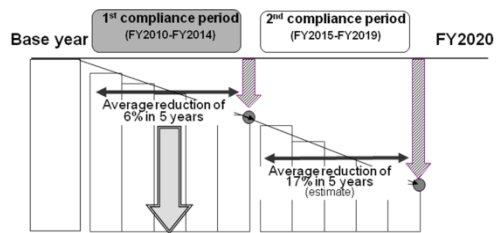
- 1| Improving transport system
- 2| Wastewater treatment
- 3| Improving outdoor lighting system in the city

sharing practices

Tokyo | Japan

The Tokyo Metropolitan Government (TMG) launched the Tokyo Cap-and-Trade Program in April 2010. This programme aims to reduce total CO₂ emissions from large energy-consuming facilities and is designed to allow energy-saving investments in a flexible manner.

(1) This is the world's first "urban" cap-and-trade program. Focusing on end users of energy, the TMG requires CO₂ reductions from large emitters in the commercial and industrial sectors by setting a cap.



Building owners are required to meet their reduction targets through energy-saving measures on site or an emission trading scheme.

(2) The cap is set at 6% below base-year emissions for the first compliance period (FY2010-FY2014). During this period, office buildings and other such facilities in the commercial sector are required to reduce their total CO₂ emissions by 8% and factories by 6% from their respective base-year emissions.

(3) To achieve their mandated reductions, in addition to implementing on-site energy efficiency measures, facilities can purchase excess emission reductions and offset credits including reductions from small and medium-sized businesses and renewable energy credits.

(4) The TMG announced the results of the first year of the programme in May 2012. According to emission reports submitted from 1,159 facilities, total emissions in FY2010 were down 13% (1,445 thousand t-CO₂) from base-year emissions. As an outcome of this policy, Tokyo is now entering the era of "green buildings," which includes the construction of highly energy-efficient buildings and the energy-efficient retrofitting of existing buildings.

moving forward

- 1| Achieving a sophisticated disaster-resistant city.
- 2| Creating a low-carbon society with a highly efficient, independent and distributed energy system.
- 3| Putting Tokyo on a new track to growth by raising industrial power and the allure of the city.

sharing practices

The special e-system of informative support for town planning is an effective tool which provides up-to-date data on a wide range of issues. It has been created as a project of the Tomsk city administration and has the aim to facilitate access to information about land plots of the territory of the city. This system provides geodesic, cartographic and cadastral data.

Tomsk | Russia



Today everyone can use such a service (<http://invest-tomsk.ru/> or <http://map.admin.tomsk.ru/>) and get information on any land plot for business or individual construction purposes. Users can select their interested territory on the interactive map and the system will show its zoning type, cadastral division and related documents. It also provides information about protected territories of the city, heritage buildings zones and also existing and pre-planned transportation schemes of the city.



This system is open to all citizens and businesses. It helps them to understand the rules and mechanisms of land selling. It also promotes sustainable development of the city.

moving forward

- 1| Modernization of public transportation and road infrastructure.
- 2| Creation of an effective waste treatment system.
- 3| Development of logistics network, including improvement of the city's availability by air, train and motorways.

sharing practices

Tsu City | Japan

Our country was stricken by a catastrophic earthquake and tsunami that devastated the Pacific coast of north-eastern Japan last year. Tsu city is also geographically facing the Pacific Ocean. The city is along the length of the coastline, which can be threatened by a natural disaster like the tsunami. Scientists had warned that our area has a 70% probability of being hit by a big earthquake in the next 30 years. Under these circumstances, I have introduced three countermeasures in terms of disaster prevention:

1. Tsunami refuge buildings

Tsu city had made agreements with sixteen owners of high-rise buildings to enable 39,000 people to take refuge when a huge tsunami strikes.



2. Disaster prevention plan

We have drawn up a disaster prevention plan, which will be a reliable source of information for citizens in case of emergencies.

3. Reinforce the coastal dike

Tsu city began to reinforce a 5.5 km coastal dike last year, with support from the government.

These efforts have an effect on our citizens' consciousness of self defence in terms of disaster prevention. However, our countermeasures have not been accomplished yet. It is necessary to get citizens involved in voluntary disaster prevention activities as well. I believe a "Disaster Prevention Strategy" is the integral element to our sustainable city.



moving forward

1| Safety

2| Cooperation with citizens

3| Construction of urban facilities needed in the future

sharing practices

La capitale de la Tunisie offre une double perspective à ses visiteurs. D'un côté, elle porte les attributs de son riche et lointain passé. C'est la médina, le coeur historique de la ville. Souks, ruelles et mosquées sont l'expression la plus parfaite de l'architecture arabo-musulmane. D'un autre côté, on voit les traces récentes de l'influence de l'Occident et en particulier de la France. A l'est de la médina, à partir de l'avenue Bourguiba, s'étend la ville moderne. Sur un plan rectiligne sont ordonnés magasins, banques, cafés et immeubles à l'europpéenne. Flâner dans les souks aux parfums d'Orient, boire un thé à la menthe dans un café, s'émerveiller devant les antiquités du musée du Bardo, se reposer sur les plages voisines de la capitale, se balader dans le village de Sidi Bou Saïd et découvrir les vestiges de l'ancienne cité punique de Carthage sont quelques-uns des mille et un plaisirs que vous réserve Tunis.

Tunis | Tunisia



moving forward

- 1| Improve the mode and quality of life of the citizens
- 2| Consolidate the basic infrastructure to encourage investment
- 3| Protection of environment

sharing practices

The City of Vancouver is acknowledged worldwide for its innovative planning and urban design. We are fortunate to be surrounded by mountains, forests, the ocean and beaches. The natural setting informs every aspect of planning, design and liveability in our city. In addition to our spectacular natural setting, there have been significant moments in our history that have helped shape the city today. In the 1970s, citizens rebelled against the proposal to build an inner-city freeway through the downtown core, and as a result the government of the day abandoned the idea, along with several destructive 'urban renewal' initiatives. Since then, Vancouver has been forward thinking, leading-edge and, occasionally, counterintuitive, which has changed many fundamental assumptions and debates about how cities worldwide should be built.

One thing that sets Vancouver apart is the willingness to leverage our advantages to create the city we have today. Our processes have evolved over 40 years and continue to evolve today, with renewed commitment to leadership in city-building. Vancouver's strong and effective planning approach provides a solid foundation for future development.

The continuity of policy-making allows us to strive for an ever better city, focusing on sustainability and liveability, with the goal of becoming the world's greenest city by 2020.

Vancouver has long embraced its role and responsibilities as an international model of innovative city-building. A cornerstone of our approach is embracing diversity, speaking honestly about our history and challenges, and also celebrating our successes. Our city continues to pioneer new policies and approaches that ensure it remains an inclusive place to live, learn and work.

Vancouver | Canada



sharing practices

In January 2006, the Vienna Waterworks began operations of a new drinking water-based power plant situated in Vienna-Mauer, at the endpoint of the Second Vienna Mountain Spring Pipeline (MSP). Part of the water volume reaching Vienna via the MSP now passes through a Francis turbine, generating fully three million kilowatt-hours of energy per year and supplying 1,000 households with electricity. Already today, the pipeline-based power plants in the spring zones and along the 2nd MSP produce approximately 65 million kilowatt-hours of energy per year. This total volume corresponds to the energy requirements of a city roughly as big as the Lower Austrian capital St. Pölten.



Vienna | Austria

Into the 1970s, a small-scale hydropower plant was operated in Vienna-Mauer for the purpose of pressure elimination. After a fire, however, the plant was shut down and never reactivated. To replace it, the pressure generated was eliminated mechanically by three hydraulic pressure-reducing valves. The Eco-Electricity Law, which promotes the generation of electrical energy with renewable resources and the setting of fixed prices for electrical energy from "green" power plants, has rendered the operation of this new small-scale hydropower plant economically feasible. An agreement was drawn up for the Mauer hydropower plant with the Siemens AG company for the joint implementation of this facility. To construct and operate it, the Siemens company established the subsidiary Hochquellstrom-Vertriebs GmbH; the City of Vienna then concluded an utilisation agreement with this enterprise, which also financed and constructed the power plant. The operating company will manage the plant until full recovery of construction cost.



sharing practices

Towards 2040: Smart Capital sets out a vision for the future of Wellington City – a vision that builds on the city’s existing strengths – such as its natural beauty, vibrancy, compactness, multicultural communities, scientific and tertiary institutes and great people – while raising the bar higher.

Wellington | New Zealand



It is a vision for a city that puts people first – a place that is welcoming and friendly, that provides opportunities for all, with empowered neighbourhoods and safe communities that embrace differences and diversity as an advantage.

It is a vision for a smarter and stronger economy – one that is based on knowledge, skill and innovation; that provide a wider range of exciting and rewarding jobs; that leads to greater prosperity, and is based on stronger connections between people and businesses both within the city and around the world.

It is a vision for Wellington as a leading eco-city – one that moves steadily towards a low-carbon future based on ‘green’ innovations that also provide an economic edge and support an outstanding quality of life.

Above all, it’s a vision that positions Wellington for the future – one that is smart and sustainable.

moving forward

- 1| Sustainable economic growth
- 2| Improving the city’s resilience
- 3| Transport improvements

sharing practices

Xining | China

西宁是青海省省会，聚集着全省近40%的人口和50%经济总量，全省80%的调入商品和90%的调出商品经西宁中转，是全省的政治、经济、文化、交通、教育、医疗中心，也是全省企业、人才、信息、物质财富最集中、最活跃的区域。全市常住人口222.8万人，是青藏高原唯一人口超过百万的中心城市。全市总面积7649平方公里，市区面积380平方公里，辖城东、城中、城西、城北四个区，大通、湟中、湟源三个县，以及正在建设的西宁（国家级）经济技术开发区和海湖新区。先后荣获“全国优秀旅游城市”、“国家园林城市”、“国家卫生城市”、“省级环保模范城市”等称号。

西宁是青藏高原的门户，青海是长江、黄河、澜沧江的发源地，“中华水塔”关系着神州万物的枯荣，母亲河源的水土影响着大半个中国的生态。西宁夏季平均气温18.3℃，气候宜人，蓝天白云、青山碧水，处处柳绿花红，城内芍药、玫瑰、郁金香、丁香花竞相开放，放眼高原满目翠绿，会令你心旷神怡，留恋忘返，是天然的消夏避暑胜地，被誉为“中国夏都”。

。西宁境内有著名的佛教圣地塔尔寺，道教悬空寺土楼观，西部地位最高的东关清真大寺，隋炀帝西征安葬爱妃的娘娘山，沈那5000年前的古羌人遗址，南凉国的阅兵点将台，市区距离中国最大的内陆咸水湖、中国最美湖泊之一的青海湖仅150公里。近年来，通过举办“青海国际藏毯展览会”、“青海绿色经济投资贸易洽谈会”、“丁香郁金香节”，“环青海湖国际公路自行车赛”、“世界攀岩锦标赛”、“中国（青海）国际清真食品用品博览会”等经贸交流和赛事活动，开展了一系列经贸协作和文化交流活动，已先后与英国普雷斯顿市、俄罗斯伊热夫斯科市、韩国顺天市等10个国外城市和地区建立了城市友好关系，城市知名度和影响力不断提升。

西宁是个充满活力的城市。在未来的发展中，西宁将紧紧围绕建设更加繁荣、更加美丽、更加宜居的青藏高原现代化中心城市的战略部署，按照“打基础、重积累、创财富、扩总量、提人均、变位次、做贡献”的总体要求和“繁荣靠产业、美丽靠建设、宜居靠管理”的工作思路，全力打造人民满意的生活之城、幸福之城！

sharing practices

Yokohama was a tiny fishing village when the first modern international port was opened in 1859. Now the city has been transformed into the second largest city in Japan with 3.7 million residents. Over this period, Yokohama overcame many challenges such as devastation caused by the Great Kanto Earthquake in 1923 and the war in 1945, and subsequent rapid population increase and urbanisation. Now Yokohama has been developed as an eco-friendly and liveable city. It was not possible to achieve this without the full participation of citizens and collaboration of private firms.

Yokohama | Japan



Yokohama has developed and applied many tangible and intangible initiatives. Most remarkable are the Six Major Projects started in the 1960s, which aim at strengthening the city centre functionalities (Minatomiirai 21 District), improving industrial and residential environments (Kohoku New Town and Kanazawa Industrial Area) and establishing public transportation networks including Baybridge, the city's new icon. Its unique intangible approaches, such as Pollution Control Agreement and Land Area Development Guideline, are known as Yokohama style development measures. Looking towards the future, Yokohama started Future City initiatives, which will make the city more eco-friendly, low-carbon, safer, vibrant, liveable and ready for the upcoming super-ageing society. Yokohama will share these experiences with global communities.



moving forward

- 1| Partner of Yokohama who can work together to promote Y-PORT project, our new international technical cooperation scheme utilizing resources and technologies of Yokohama with public private partnership
- 2| Necessary information for business globalization for SMEs in Yokohama
- 3| City promotion measures to advance Y-PORT and other related projects

sharing practices

Zhanjiang, a beautiful ecological bay city, is located in the most southern part of China mainland and the southwest of Guangdong Province,

with a population of 7.78 million and an area of 13,200 square kilometres.



Zhanjiang | China

Through an active development strategy – which is developing itself by industry, promoting itself by port and constructing itself by ecological conservation – Zhanjiang has achieved remarkable scores in both economic and social development in recent years. It is planned that by 2015, the GDP will reach RMB270 billion, with an annual growth rate of 13%. The GDP per capita will reach RMB35,000 with an average annual growth rate of 11.3%. Besides developing the economy, Zhanjiang has been focused on protecting the environment as well and has won a number of titles in China, such as China Excellent Tourism City, National Garden City, Capital of China's Seafood, and etc.



As one of the coastal cities which first opened to the outside world in China and one of the top national 100 cities with comprehensive strength, Zhanjiang has an advantageous position, a natural deep harbour, abundant natural resources and an elegant environment. We sincerely invite friends worldwide to come to Zhanjiang for sightseeing and investments.

moving forward

- 1| High end overall planning for Zhanjiang's petro-chemical industrial park and Zhanjiang steel mill industrial park
- 2| Port Logistics of Zhanjiang
- 3| Alliance between giants of Singapore's and Zhanjiang's enterprises especially in the areas of chemistry and electronics

sharing practices

Zunyi | China

遵义是贵州省第二大城市，南临贵阳，北倚重庆，西接四川，是昆筑北上和川渝南下咽喉，属长江中上游综合开发和黔中产业带主要区域。遵义于1997年撤地设市，现辖2区2市10县和1个新区，国土面积30762平方公里，总人口764万人。2011年，全市完成地区生产总值1121亿元，全社会固定资产投资814亿元，社会消费品零售总额350亿元，财政总收入202亿元（其中一般预算收入84.62亿元），城镇居民人均可支配收入17426元，农民人均纯收入5216元。先后获得“中国历史文化名城”、“国家园林城市”、“中国优秀旅游城市”、“全国园林绿化先进城市”、“全国卫生先进城市”、“中国人居环境范例奖”等十余张国家级城市名片。

moving forward

- 1| 解决“停车难”的问题
- 2| 解决中心城区医保药店不规范管理、违规经营的现象
- 3| 解决交通拥堵问题